



INDIAN INSTITUTE OF PUBLIC ADMINISTRATION NEW DELHI THE INDIAN INSTITUTE OF PUBLIC ADMINISTRATION INDRAPRASTHA ESTATE, RING ROAD, NEW DELHI-110002

THE 54<sup>TH</sup>
ANNUAL
REPORT
2007-2008

The Detailed Report on the Activities of the Institute can be viewed at our website:

ww.iipa.ernet.in



PRESENTED AT THE ANNUAL MEETING OF THE GENERAL BODY ON THE 26<sup>TH</sup> SEPTEMBER, 2008

## EXECUTIVE COUNCIL

#### President

Shri Mohammad Hamid Ansari Vice-President of India 6, Maulana Azad Road, New Delhi 110011

#### Chairman

Shri T.N. Chaturvedi (Former Governor of Karnataka) `Prakashalaya', A-4, Sector 17 Noida-201301 (U.P.)

## Vice-Presidents

Dr. Yogendra Narain H.No.7, Shivalik Houses Sector 61 Noida-210301 (U.P.)

Prof. N.P. Singh A-II/153(T), Dhurwa, Ranchi-834004 (Jharkhand) Shri B.V. Krishna Kumar 'BHAVANA', H.No.818, Road No.2, Castle Hills, Masab Tank, Hyderabad-500057 (Andhra Pradesh)

Prof. R.V. Dhanapalan D.No.2/561, Plot No.54, Sundeep East, First Main Road, Neelankarai, Chennai-600041 (Tamilnadu)

## Honorary Treasurer

Dr. B.P. Mathur 1621, Brahamputra Apartments Sector-29, Noida-201303 (U.P.)

## Elected Members of Executive Council (2004-2008)

Dr. R. Balasubramanian 80, Venketrathanam Nagar, Adyar, Chennai-600020 (Tamilnadu)

Shri E. Dasaradhan No.26 (New No.81), First Avenue, Ashok Nagar, Chennai-600083 (TN) Prof. (Mrs.) Noorjahan Bava 140, Pocket-B, SFS DDA Flats Sukhdev Vihar, New Delhi-110025

Dr. R.R. Dhanapall 157-A, Subbaiya Nagar, Thattanchavady, Pondicherry-605009 Prof. R.V. Dhanapalan D.No.2/561, Plot No.54, Sundeep East, First Main Road, Neelankarai, Chennai-600041 (TN)

Shri M.C. Gupta H.No.771, Sector 15, Part II, Gurgaon-122001 (Haryana)

Dr. K. Malaisamy Member of Parliament (Rajya Sabha) 89-AC, 2nd Street, Anna Nagar Chennai-600040 (Tamilnadu)

Shri Survya Ray 4-A, Northern Avenue Kolkata-700037 (West Bengal)

Prof. (Mrs.) S. Saroja 3A, Shimpla, 35/161, Juhu Versova Link AG-26, Shanthi Colony, Road, Andheri (West), Mumbai-400053 (Maharashtra)

Dr. V. Shanmugasundaram 'KOKILA PLACE', G-15 (Old G-104), Ninth Street, Anna Nagar East, Chennai-600102 (Tamilnadu)

Dr. K.N. Srivastava 11/326, Souter Ganj, Kanpur-208001 (Uttar Pradesh)

Dr. Har Swarup Ram Kutir Near Gurudwara Budaun-243601 (Uttar Pradesh) Dr. S.L. Goel 185, Sector 16, Chandigarh-160015

Shri B.V. Krishna Kumar BHAVANA', H.No.818, Road No.2, Castle Hills, Masab Tank, Hyderabad-500057 (Andhra Pradesh)

Dr. Yogendra Narain H.No.7, Shivalik Houses Sector 61 Noida-201301 (U.P.)

Dr. Agarala Easwara Reddi 6-8-1131. Kapilatheertham Road Tirupati-517507 (Andhra Pradesh)

Dr. N. Sethuraman Annanagar Chennai-600040 (Tamilnadu)

Prof. N.P. Singh A-II/153(T), Dhurwa, Ranchi-834004 (Tharkhand)

Dr. S. Subramanian (since expired) "SARASWATHI ILLAM" 87/25, Chetty Street, Ayanavaram Chennai-600023 (Tamilnadu)

Prof. S.P. Verma 27, Sahyog Apartments, Mayur Vihar, Phase-I, Delhi-110091

## Co-opted Members of Executive Council (2006-2008) (Chairmen of Regional Branches)

Shri Jatin Hazarika Chairman IIPA Assam Regional Branch "Jivagiri", Sarania Hills, P.O. Ulubari Guwahati-781007 (Assam)

Dr. V.V. Rama Subba Rao Chairman IIPA Gujarat Regional Branch "Ananya" Plot No.143, Sector 8-C Gandhinagar-382008 (Gujarat)

Shri S. Ramanathan Chairman IIPA Karnataka Regional Branch Room No.4 & 5, Ground Floor M.S. Building, 5th Stage, Dr. Ambedkar Veedhi Bangalore-560001 (Karnataka)

Shri S.C. Misra Chairman IIPA Orissa Regional Branch Q.No. VIC 2/1, Unit-I, Bhubaneswar-751009 (Orissa) Shri R.J.M. Pillai Chief Secretary to the Govt. of Bihar & Chairman, IIPA Bihar Regional Branch Main Secretariat Patna (Bihar)

Dr. S.S. Bloeria Chairman IIPA Jammu & Kashmir Regional Branch H.No.11, Tawi Vihar, Sector-7, Sidhra Jammu-Tawi (J&K)

Prof. B.J. Deb Chairman IIPA Meghalaya Regional Branch C/o Deptt. of Political Science N.E.H.U., Umshing Shillong-793022 (Meghalaya)

# Co-opted Members of Executive Council (2006-2008)

Shri B.C. Mathur D-8/4, Vasant Vihar New Delhi-110057 Prof. R.C. Sobti Vice-Chancellor Panjab University, Chandigarh-160014

# Secretaries to the Government of India (Co-opted) (2006-2008)

Shri Satyanand Mishra Secretary Ministry of Personnel, Public Grievances & Pensions, Govt. of India, North Block, New Delhi Dr. Sanjiv Misra
Secretary
Department of Expenditure
Ministry of Finance
Govt. of India, New Delhi

Dr. Subas Pani Secretary Planning Commission Govt. of India, Yojana Bhawan New Delhi-110001

## IIPA Academic Staff (Co-opted) (2006-2008)

Prof. Anil C. Ittyerah I.I.P.A.

New Delhi-110002

Prof. S.S. Singh I.I.P.A.

New Delhi-110002

(Since on deputation as Director

NLIU Bhopal)

Dr. V.N. Alok I.I.P.A. New Delhi-110002

## Member-Secretary

Shri B.S. Baswan Director Indian Institute of Public Administration I.P. Estate, Ring Road, New Delhi-110002

## FROM THE DIRECTOR

The year under report has been an eventful one with some changes in the administrative structure and a reduction in our cumulative deficit from Rs.111.11 lakh to Rs.52.49 lakh. We do, however, anticipate a further downturn and aggravated financial position if we implement the recommendations of the Pay Commission this year.

There have, however, been a number of positive developments. The Government of India have been very supportive and, as a first step towards funding our Strategic Plan and Detailed Project Report, they have sanctioned Rs.10 crore in the current Plan, which may be increased if the project is properly implemented.

The other positive factor is an increase in the demand for programmes, both within the country and abroad.

As the Report mentions, we have had a number of overseas visitors. Besides, the IIPA have conducted quite a few training programmes for officials from the Government of Nepal, financed by the Ministry of External Affairs. The Department of Information Technology provided us with funds for the national E-Governance Centre and our experts are in place. Steps have been taken to fill the vacant posts in our Institute where funds are available, and our current strength is now168 against the figure of 149 on 1.4.2007. I joined IIPA on the 8th July and all of us are most grateful to Professor S.P. Verma for heading the Institute since the retirement of Dr. P. L. Sanjeev Reddy in March 2007.

We in the IIPA are grateful to the Department of Personnel and Training for all their support, and the other Ministries, Departments and all our other customers for the faith reposed in us, in organizing training, research and consultancy activities. We seek to project ourselves as a professional, cost-effective and quality conscious service provider and expand our activities in the years to come.

B.S. Baswan Director

## CONTENTS

			Page
From the Director			vii
AN OVERVIEW			1
A. SIGNIFICANT EVENTS			6
B. ASSOCIATIONAL AND OUTREACH	ACTIVITIES		9
REGIONAL BRANCHES			15
LOCAL BRANCHES			22
Balance Sheet and the Audited Statements of	f Accounts for the	year 2006-2007	29



# FIFTY FOURTH ANNUAL REPORT 2007-2008

## AN OVERVIEW

This Fifty Fourth Annual Report of the Indian Institute of Public Administration pertains to the year 2007-2008. It presents the activities of the Institute under the following five major heads:

- (i) Research Studies,
- (ii) Training,
- (iii) Advisory and Consultancy Services,
- (iv) Dissemination of Information, and
- (v) Associational and Outreach Activities.

The Institute undertakes research studies on substantive contemporary issues on its own initiative as well as in specific areas as sponsored by the government, national organisations and international agencies. It also offers advisory and consultancy services in operational areas to the government and public sector enterprises. Besides, it conducts a large number of training programmes on various aspects and facets of the study and practice of management. These training public programmes broadly fall into following two categories:

- (i) Sponsored Programmes: Mainly those sponsored by (a) the Department of Personnel and Training, (b) the Ministry of Urban Development, (c) the Department of Science and Technology, (d) the Department of Consumer Affairs, and (e) other Ministries/Departments, Public Sector Undertakings, etc. and
- (ii) Fee-based Programmes: designed and offered by the Institute.

The Institute disseminates information through its regular publications, viz. IIPA Newsletter, Indian Journal of Public Administration, Nagarlok, Documentation

in Public Administration, as well as through seminars, workshops, conferences, endowment and other lectures, etc. on current and topical themes.

## **Research Studies**

During the year, the following ten research studies were completed and reports submitted to the respective sponsoring agencies.

- 1. An assessment of Primitive Tribal Groups (PTGs) and a Strategy for Development in Gujarat, Jharkhand, Orissa and Tamil Nadu sponsored by the Ministry of Tribal Affairs, GoI, undertaken by Prof. R.K. Barik.
- 2. Availability of Health Services and Drinking Water in Tribal areas in Gujarat, Jharkhand, Chhattisgarh and Rajasthan sponsored by the Ministry of Tribal Affairs, GoI, undertaken by Dr. Lipi Mukhopadhyay.
- 3. Adoption of the Tribal Sub-Plan Approach in Maharashtra, Andhra Pradesh and Madhya Pradesh sponsored by the Ministry of Tribal Affairs, GoI, undertaken by Dr. Sachin Chowdhry.
- 4. Analytical Study of Four Different Schemes of Education in Madhya Pradesh, Orissa, Chhattisgarh and Jharkhand sponsored by the Ministry of Tribal Affairs, GoI, undertaken by Prof. Dolly Arora.
- 5. Studies of the VTC Schemes in operations and suggestions for making them effective in Gujarat, Karnataka, Orissa, Kerala and Assam sponsored by the Ministry of Tribal Affairs, GoI, undertaken by Prof. Bharati Sharma.
- 6. Evaluation study on "Primitive Tribal Groups (PTGs)" in Rajasthan, Andhra Pradesh, Madhya Pradesh &

Maharashtra sponsored by the Ministry of Tribal Affairs, GoI, undertaken by Prof. Aasha Kapur Mehta and Prof. R.K. Barik.

"Vocational 7. Evaluation Study on Training Centres (VTCs)" in Meghalaya, Manipur, Mizoram, Madhya Pradesh & Chhattisgarh sponsored by the Ministry of Tribal Affairs, GoI, undertaken by Dr. Girish Kumar, Prof. Bharati Sharma and Prof. Pranab Banerji.

8. District Level Monitoring of ARWSP, TSC & Swajaldhara and all other programmes of the Ministry except NREGA and PMGSY sponsored by the Ministry of Rural Development, Deptt. of Drinking Water Supply, GoI, undertaken

by Prof. Anil C. Ittverah.

Inclusion and Poverty 9. Financial Reduction sponsored by the NCAER, Delhi, undertaken by Prof. Aasha Kapur Mehta.

10. Evaluation of Schemes of the Official Language of Department sponsored by the Ministry of Home Affairs, GoI, undertaken by Prof. Pranab Banerji, Prof. P.K. Chaubey and Dr. Sachin Chowdhry.

Besides, seven on-going research projects are in progress.

## Consultancy Projects/Assignments

The Institute completed the following four consultancy assignments during the year:

- 1. A Policy Decision regarding the Flats Occupied by Retired Persons Hyderabad, Gurgaon, Rishikesh. Chennai & Muzaffarpur (sponsored by the Indian Drugs & Pharmaceuticals Ltd.), undertaken by Prof. Pranab Banerji.
- Re-engineering of Sub Registrar's Offices (Sponsored by the Administrative Reforms Department, GNCT of Delhi),

- undertaken by Prof. S.P. Verma and Shri S. Regunathan.
- 3. Promoting Involvement of Research Institutions / Universities/ Colleges etc. in Consumer Protection and Welfare (3rd Year) (Sponsored by the Deptt. of Consumer Affairs, GOI), undertaken by Prof. S.S. Singh and Shri Rakesh Gupta.
- 4. Chronic Poverty Research Centre, India. Phase III, Segment 2 (Sponsored by the University of Manchester & DFID), undertaken by Prof. Aasha Kapur Mehta (Team Leader for CPRC, India).

Besides, ten Consultancy Assignments are in progress.

#### Training

#### Thirty-Third APPPA

The Advanced Professional Programme in Public Administration (APPPA) is a ninemonth education-cum-training programme designed for senior level officers of the Government of India. Successful candidates are awarded a Master's Diploma in Public Administration (MDPA) of IIPA. An M.Phil Degree in Social Sciences of Panjab University, awarded to those also Chandigarh is participants who hold a post-graduate degree. The programme is sponsored by the Ministry of Personnel, Public Grievances and Pensions, Government of India. The programme was attended by 43 participants from the All-India, Central and Defence Services.

The programme was inaugurated by Shri Satyanand Mishra, Secretary, Ministry of Personnel, Public Grievances and Pensions, Government of India on 2nd July, 2007.

## Other Training Programmes

Similarly, 19 training programmes sponsored by the Deptt. of Consumer Affairs, seven training programmes sponsored by the Ministry of External Affairs and three training programmes sponsored by the Deptt. of Science and Technology were organized during the year 2007-08.

In all, the Institute conducted 71 training programmes.

## Seminars/Conferences/Workshops/Endowment Lectures, etc.

During the year under report, the following, conferences, lectures, seminars, workshops, etc. were held:

- 1. To commemorate the Forty-third death anniversary of Pandit Jawaharlal Nehru, IIPA collaborated with Delhi Regional Branch to organize a special lecture on "Nehru: The First Servant of the Indian People" by Shri A.P. Saxena, an eminent Scholar on Pandit Nehru on May 29, 2007 it was coordinated by Prof. Jaytilak Guha Roy.
- 2. A public discussion on Supreme Court Directives on Police Reforms in collaboration with the Association of Retired Senior IPS Officers. Justice J.S. Verma, former Chief Justice of the Supreme Court of India and former Chairman, National Human Rights Commission, presided over the discussion on June 5, 2007.
- 3. IIPA, jointly with ICSSR (Northern Zone) organized a seminar on "Reorientation of the Reservation Policy" on July 13-14, 2007, which was coordinated by Prof. R.K. Barik.
- 4. A Validation Seminar on Research Studies under the consultancy project on "Promoting Involvement of Research Institutions/ Universities/Colleges, etc. in Consumer Protection and Consumer Welfare". The seminar sponsored by the Ministry of Consumer Affairs, Food and Public Distribution was coordinated by Prof. S.S. Singh.

- 5. The Members' Annual Conference on 'Internal Security in India' on 28 October 2007. The theme paper was prepared and presented by Prof. Dolly Arora.
- 6. The IIPA teamed up with the World Bank Institute, Washington, DC(WBI) in organizing an 'International workshop on Public Sector Governance', jointly sponsored by the Ministry of Personnel and Training and Government of Japan from October 29 to November 2, 2007 the programme was coordinated by Dr. Anwar Shah from WBI and Dr. V.N. Alok from IIPA.
- 7. IIPA, jointly with the Ministry of Women and Child Development and support from UNDP and UNIFEM organized a workshop on "Gender Budgeting" on October 30 November 1, 2007, coordinated by Prof. Aasha Kapur Mehta.
- 8. With support from the Overseas Technical Assistance Team of the EU-India TIDP, the IIPA and NIPO organized a seminar on Intellectual Property for Economic and Social Development on November 23, 2007, coordinated by Prof. P.K. Chaubey.
- 9. Three one-day workshops were organized on the following themes: (i) Formulation, Implementation and Evaluation of Citizens' Charters; (ii) Installation of Public Grievances Redress Mechanisms in the Government of India's Ministries and Departments; and (iii) Effective Functioning of Information and Facilitation Counters on February 13,14 and 18 respectively coordinated by Prof. Dolly Arora.

#### **Publications**

The Indian Journal of Public Administration continues to enjoy wide readership and acclaim both in India and abroad. Four issues of the Journal were brought out during 2007-08

including a Special Issue in July-September on the Veerappa Moily Committee: Administrative Reforms in the Context of Economic Liberalisation and Globalisation.

#### The Library

The Institute's Library is a resource centre for planners, policy-makers, members of IIPA, legislators, executives, researchers, academics, trainers and trainees, with the present collection of 2,06,324 volumes. It receives 350 current periodicals including 20 newspapers. The computerised data base of the library has 81,969 bibliographical records relating to books and 78,432 to periodical articles. Besides, it has internet connectivity and is linked to DELNET. It is also a Depository for the World Bank's publications and has access to more than 62 electronic journals. In addition to the Institute's Faculty, IIPA members, participants of various training programmes including the Advanced Professional Programme in Public Administration and 1139 bonafide researchers made use of the library resources under a feebased consultation programme. The Library continued to provide photocopies and subject bibliographies to the users. It is an active member of the Developing Library Network (DELNET) and has been making considerable use of the Network's facilities for inter-library lending, compilation of bibliographies and literature survey. The World Bank has also set up a fully equipped information kiosk in the Institute's Library to facilitate online access to the knowledge portals of the World Bank and its associate Institutions.

#### Infrastructural Improvements

The Institute has its own hostel complex located in the campus which provides board and lodging facilities to participants from various training programmes including APPPA, its outstation members and guests, bonafide research scholars, Educational Institutions, and Government/Departments etc.

The Hostel has in all 67 rooms (22 Airconditioned & 45 Air-cooled as on 31 March 2008). The AC rooms have an attached toilet with facility of telephone, cable TV and heat convectors. The non-A.C. rooms also have attached toilet with the provision of cable T.V., a desert cooler in summer and a room heater in winter.

Further 15 non-AC rooms are being converted into AC rooms. Apart from this six more A.C. rooms with an improved furnishing, are being created in the first floor of the hostel.

#### The Institute's Finances

During the year 2007-08, the Institute's income was Rs 6.52 crore, as against expenditure of Rs 5.93 crore, yielding a surplus of Rs 59 lakh. The Institute, however spent Rs 64 lakh from its Infrastructure Fund on minor capital works and thus there was an overall deficit of about Rs 5 lakh. The Institute received maintenance Grant of Rs 1.58 crore from Government of India. During the last few years Government has been gradually tapering Maintenance Grant ( which was of the order of Rs 3.15 crore during 2000-01), putting severe strain on Institute's finances, as it has no money for upgrading its existing infrastructure. The Institute's pay and allowances bill alone is of the order of Rs 3 crore annually and Administrative and Campus maintenance expenditure is Rs 1.81 crore. The Institute is trying its best to raise revenue from its academic activities. The Institute generated a revenue of Rs 1.88 crore (Rs 1.54 crore previous year) from Training programmes and Rs 92 lakh (Rs 75 lakh in previous year) from Consultancy and Project assignments.

The Institute received a Plan grant of Rs 50 lakh from Government of India for upgrading training halls and hostel facilities. Some of the major programmes for which Grant was received from the Government were: APPPA Programme (Rs. 72 l.kh), Centre for Urban Studies (Rs. 93 lakh), and Centre on e-

governance (Rs 2.05 crore). Government has been reimbursing cost of the specific programmes on the basis of direct cost only. As the Institute incurs considerable indirect cost on running these programmes there is need for reimbursing full cost of these programmes to the Institute.

The full details of the Institute's financial position ae given in the Balance Sheet and Income and Expenditure Account annexed to this report.

## Acknowledgements

We express our deepest gratitude to the Honourable Vice-President of India, Shri Mohammad Hamid Ansari, the President of the Institute, for his sustained support and guidance.

Our thanks are due to Shri T.N. Chaturvedi, Chairman of the Institute for his unstinting support in carrying out the activities of the Institute. Our sincere thanks are also due to Shri Suresh Pachouri, former Union Minister of State, Ministry of Personnel, Public Grievances and Pensions, for his Ministry's sustained support to the Institute. We are thankful to the Chairman, Standing Committee, Dr. Yogendra Narain, Hony. Treasurer Dr. B.P. Mathur and Members of the Executive Council for their invaluable guidance. We are extremely

grateful to all the members of various Committees of the Institute for their advice and support.

A special word of gratitude to the members of the Institute for their continued interest in the multifarious activities of the Institute and for their unfailing cooperation. The Regional and Local Branches continued to make significant progress. We express our sincere appreciation for the same.

We would be failing in our duty if we do not acknowledge the patronage and huge support received from other Ministries Departments of the government including Ministry of Rural Affairs and Employment; Urban Development and Poverty Alleviation; Tribal Affairs; Environment and Forests; Consumer Affairs; Science & Technology; Non-Conventional Energy Sources; DONER, Power; Social External Affairs; Tustice Empowerment and Finance for their abiding We thank the University of interest. Manchester, DFID, UNIFEM and UNDP for their support to the activities of the Institute.

We also wish to place on record our appreciation for the teaching, research and consultancy faculty and the support staff for registering significant and wide ranging progress during the year under review.

# A. SIGNIFICANT EVENTS

## **IIPA Delegation Visits**

On an invitation of The Party School of the Central Committee of the Communist Party (CPC) and approval of the Chairman of IIPA, a nine-member delegation from IIPA visited China from April 24 to May 2, 2007 to study and interact with Chinese officials on rural development, public administration, public policy and role of government in market economy.

#### **Award Ceremony**

An award ceremony was organized to honour the distinguished members of IIPA, who have rendered outstanding services to IIPA and the cause of public administration on June 29, 2007. Shri T.N. Chaturvedi, Governor of Karnataka and Chairman of IIPA, presided over the programme and gave away the awards to the following members: Prof. A.P. Barnabas, Prof. Noorjahan Bava, Dr. K. Malaisamy, Shri A.P. Saxena, and Prof. S.P. Verma. The following awardees could not attend the function owing to some unavoidable reasons: Prof. R.B. Jain, Prof. S. R. Maheshwari, Dr. Agarala Easwara Reddi and Shri T.K. Thanikachalam.

To honour these distinguished members of IIPA, an award ceremony was organized on September 7, 2007. Shri T.N. Chaturvedi, Chairman of IIPA and former Governor of Karnataka, gave away the awards to Dr. Easwara Reddi, Prof. R.B. Jain, Dr. T.K. Thanikachalam and Prof. S.R. Maheshwari (posthumous).

# MoU signed between IIPA & the International Centre for Promotion of Enterprises, Ljubjana (Slovenia).

The IIPA signed a Memorandum of Understanding with the International Centre for Promotion of Enterprises, Ljubjana

(Slovenia) in December 2007 for a period of three years, which provides, *inter-alia* for sharing expertise and resources, the identification of Case Studies which are relevant to both countries, and conducting joint workshops.

## Setting up a Centre for Consumer Studies

An agreement was inked between IIPA and the Department of Consumer Affairs to establish a "Centre for Consumer Studies" at IIPA on June 29, 2007. Prof. S.P. Verma, Director of IIPA and Shri Sanjay Singh, Joint Secretary, Department of Consumer Affairs, signed the agreement.

The objectives of the CCS are to: (i) conduct/facilitate in-depth action research in the area of consumer protection and consumer (ii) organize and help other welfare: organizations in training of personnel engaged in administration and adjudication of consumer justice in the country; (iii) network with other nationally institutions/organizations, internationally, working for the cause of consumer rights protection; (iv) organize seminar/workshops/conferences/round tables on the contemporary issues relating to consumer protection; (v) sensitise trade and industry and the service providers to the requirements of the consumers, especially to alternative and informal mechanisms to resolve their complaints and redress their grievances; (vi) create resource centre for research and publish books/monographs/occasional papers to fill up existing knowledge gap; and (vii) provide policy inputs to the Department of Consumer Affairs from time-to-time.

## **Books Released**

Shri T.N. Chaturvedi, Chairman of IIPA, released the following books and periodicals during the AGM: (i) Do or Die (Power Imperatives in U.P.) by T.N. Dhar; (ii) The Drop & the Stone (Essay on Policy, Development and Environment) by T.N. Dhar;

(iii) Economy Monitor U.P. (2006) by T.N. Dhar and S.P. Gupta; (iv) Value-Structure of Indian Administrative Service by Rachna Dutt Goswami; (v) Bihar Journal of Public Administration by R.K. Verma; (vi) Shuneyakal Siddhant evam Vyavahar, by Ravinder Kumar Verma and Durga Sharan Mishra; and (vii) Gender Budgeting for Gender Budget Cells (Workshop Report of October 12-13, 2006 and Janaury 19, 2007) by Aasha Kapur Mehta.

IIPA teamed up with the Chairs of the International Political Science Association's Research Committees 04 and 35 in organizing a book release function at IIPA on March 14, 2008. Shri T.N. Chaturvedi, Chairman of IIPA, released the book entitled Globalization. Governance and Technology: Challenges and Alternatives by Dhirendra Vajpeyi and Renu Khator. The book entitled Mundhra Scam & TTK by Dr. Agarala Easwara Reddi on March 28, 2008 was released by Justice Rejendra Sachar, former Judge of Supreme Court; and a Administration: entitled District Redefining the Development Role edited by Rakesh Hooja and Sunil Dutt was released during the APPPA Convocation on March 31, 2008 by Shri H.R. Bhardwaj, Union Minister of Law & Justice.

## DISTINGUISHED VISITORS TO THE INSTITUTE

- An Afghan delegation led by Dr. Ahmad Mushahid, Chairman of Civil Service Commission from the Independent Administrative Reforms & Civil Service Commission, visited IIPA on March 2, 2007.
- 2. Mr. Chmyawut Jarntorh, Director of Research and Development Institution, Ministry of Interior, Thailand visited IIPA on March 29, 2007.
- 3. A Seven-Member Vietnamese Delegation led by Mr. Ha Quang Ngoc, visited IIPA on May 15, 2007.
- 4. Shri Sukhadeo Thorat, Chairman, UGC visited IIPA on July 13, 2007.

- 5. Shri M. Veerappa Moily, Chairman, Administrative Reforms Commission visited IIPA to deliver a lecture on "Administrative Reforms in India" on August 17, 2007.
- 6. Prof. M.S. Swaminathan, Chairman of the M.S. Swaminathan Research Foundation, Chennai visited IIPA to deliver a lecture on "What is Ailing Indian Agriculture" on September 13, 2007.
- 7. Shri Shahid Malik, High Commissioner of Pakistan in India visited IIPA to deliver a lecture on "Pakistan-Indo Relations" on September 26, 2007.
  - 8. Prof. Anand Patwardhan, Executive Director, TIFAC, New Delhi delivered a special lecture on "Global Warming and its Implications for Science and Technology in India" on October 4, 2007
- 9. Prof. V.S. Ramamurthy, former Secretary, Dept. of Science and Technology and presently Chairman, Board of Governors, IIT Delhi delivered a special lecture on "The Future of Nuclear Science in India" on October 11, 2007.
- 10. A five-member Chinese Delegation headed by Mr. Su Rong, Executive Vice-President of CPS visited IIPA on November 13, 2007.
- 11. A seven member Chinese Delegation led by Mr. Chen Weili, Vice President of China Executive Leadership Academy Pudong (CELAP), visited IIPA on November 20, 2007.
- 12. A twelve-member delegation from the Nepalese Public Service Commission headed by Shri Tirthaman Sakya, Chairman of Commission, visited IIPA on December 3, 2007.
- 13. A three-member delegation headed by Mr. Seno Hartono, Vice Head, (Trainers Evaluation and Posting), from the Indonesia National Institute of Public

Administration visited IIPA on December 11, 2007

- 14. A three-member delegation, led by Dr. Izim Dyusembaev, Vice-Rector, from the Academy of Public Administration under the President of the Republic of Kazakhstan visited IIPA on December 17, 2007.
- 15. A six-member delegation, headed by Ms. Nangula Mbako, Permanent Secretary, Office of the Prime Minister, Namibia visited the Institute on January 11, 2008.
- 16. A seven-member delegation headed by Mr. Lu Gui, Executive Vice-President of the Shanghai Administration Institute visited IIPA on March 31, 2008.

Besides these a number of faculty members from University and Institute from India and abroad came to IIPA.

#### CASE STUDY PROGRAMME

The Institute organises an annual Case Study Award competition for promoting case studies of high quality which could be utilised for formal learning through teaching/training or for self-learning. For 2007-2008 seven entries were received which were evaluated and prizes awarded at the Annual General Body Meeting held on 28 October, 2007. None of the case studies merited a first prize. The second prize of Rs.3,000 was awarded to Dr. S.K. Kataria for his entry entitled... The First Prize Goes to India (A Success Story of the Rajasthan Police); and one third prize of Rs.2,000 to Ms. Archana Goyal Gulati for her entry entitled Good Governance in the Internet Age.

#### **ESSAY COMPETITION**

The following subjects were identified for the Annual Essay Prize Competition, 2007:

- 1. Development, Displacement & Rehabilitation;
- 2. Employment Guarantee Scheme; and
- 3. Enhancing Administrative Transparency and Accountability through Right to Information.

Out of 26 essays received, 17 did not comply with the rules laid down for the competition. Thus only 9 essays (8 in English and one in Hindi) were evaluated by a Committee of Judges comprising Shri B.C. Mathur, Shri U.C. Agarwal and Prof. S.P. Verma.

The First prize of Rs.5000/-, Second prize of Rs.3000/- and Third prize of Rs.2000/- in English essay on the topic "Enhancing Administrative Transparency Accountability through Right to Information" were awarded to Shri Konark Sharma, B-324, Boy's Hostel, National Law Institute University, Bhopal, near Kerwa Dam; Shri Bhoopathy, N., 155, Periyar Hostel, Jawaharlal Nehru University, New Delhi; and Ms. Smita Shrivastava, B.No.7, Parimal Co-op Housing Society, Margao Road, Ponda, Goa-403401, respectively

For the Hindi essay on a topic "सूचना का अधिकार के माध्यम से प्रशासनिक पारदर्शिता तथा उतरदायितावर्धन", the First prize was awarded to Shri Saurabh Kataria, 81/91, Nilgiri Marg, Mansarovar, Jaipur.

## B. ASSOCIATIONAL AND OUTREACH ACTIVITIES

#### **Annual General Body Meeting**

The fifty-third Annual General Body Meeting of IIPA members was held on October 27 at IIPA Auditorium. Shri T.N. Chaturvedi. Chairman of IIPA, presided. Director of IIPA gave the welcome address. In his address, Shri Chaturvedi observed that the challenge before us is to adopt the right approaches and formulate the policies and strategies that would enable us to set and achieve our goals. He stated that, for a society like ours, when it comes face to face with the new paradigm of globalisation, liberalisation and privatisation juxtaposed against the need for social inclusion. community empowerment, partnerships with civil society groups and local governments, certain choices have to be made. He emphasised that, for a responsive administration to provide effective, efficient and good governance will remain a distant dream unless it has a motivated, trained and developed work force in the form of public servants. He stressed the need for an appropriate HRD approach at all levels with an in-built system of training, career development, job enrichment and employee participation to improve the quality of work and, in the process, attain quality governance. Shri Chaturvedi explained that improved governance in the form of non-expropriation, contract enforcement, and diminution in bureaucratic delays and corruption affects GDP growth rate significantly.

Mentioning the importance and relevance of institutions like the IIPA, he observed that the culture of training institutions has to be such where participants imbibe, consciously and unconsciously, the principles and methods of good governance. He hoped that IIPA will help create the right ambience for optimising benefits of a globalising world.

The Institute's Annual Report and Annual Statement of Accounts for 2006-07 were presented to the Annual General Body Meeting, which were approved by the House along with the proceedings of last year's General Body Meeting.

#### Special Meeting of the General Body

A Special Meeting of the General Body of IIPA members was held on October 27, 2007 at 4.00 p.m. in the Auditorium of the Institute. The House met to consider official amendments in the Memorandum of Association & Rules of the Institute. After a great deal of deliberations all the official proposals as suggested were voted and adopted by a preponderant majority of votes.

#### Existing Rule 8

President: The President of the Institute shall be elected by the General Body in its Annual General Meeting from amongst its members and shall hold office until the Second Annual General Meeting of the General Body and shall be eligible for re-election. Provided that the President shall otwithstanding the expiration of his term, continue to

#### New Rule 8

President: The Vice President of India shall be the Exofficio President of the Institute, if he/she gives his/her consent to it. If however, the Vice President of India does not agree or give his/her consent, the President of the Institute shall be elected by the General Body in its Annual Meeting from amongst its members and shall hold office until the next Annual General Meeting of the General Body and shall be eligible for re-election. No member shall, however, contest for more than two consecutive terms. The President shall

hold office until successor enters upon his office. He shall preside over the General Body Meeting as provided in Rule 22 and also the Executive Council whenever he is present at the Meeting of the Executive Council. notwithstanding the expiration of his term, continue to hold office until (his/her) successor enters upon his office. The President shall preside over the General Body Meeting as provided in Rule 22 and also the Executive Council whenever he is present at the Meeting of the Executive Council.

#### THE EXECUTIVE COUNCIL

#### Election of Chairman, IIPA

Shri T.N. Chaturvedi was elected as Chairman of IIPA by the Executive Council in its meeting held on October 27, 2007 for a period of two years, i.e. till the Annual Meeting of the General Body to be held in 2009.

#### **Election of Vice-Presidents**

The Executive Council in its meeting held on October 27, 2007 elected Dr. Yogendra Narain and Prof. R.V. Dhanapalan as Vice-Presidents of the Institute for a period of two years, i.e. till the Annual Meeting of the General Body to be held in 2009.

#### Election of Chairman, Standing Committee

The Executive Council in its meeting held on October 27, 2007 elected Dr. Yogendra Narain, Vice-President as Chairman, Standing Committee of the Institute for a period of two years, i.e. till the Annual Meeting of the General Body to be held in 2009.

#### **Meetings of Committees**

The Executive Council met six times and the

Standing Committee met three times during the year. The Academic Committee met twice and the Resource and Economy Committee met once during the year. The Screening Committee for Admission of New Members met twice during the year.

#### MEMBERSHIP

During the year, 170 new members (27 Annual, 80 Life, 4 Corporate Annual, 1 Corporate for 20 years, 53 Associate and 5 Student) were admitted. Fourteen Annual Members compounded their membership to Life membership. Two Annual Members resigned and 15 Life Members have expired during the year. One Life Member "DONOR" Member became by Rs.50,000/-.

The names of 38 Annual Members and 6 Corporate (Annual) Members whose subscription falls in arrears for more than two years, i.e. since 2005, were removed from the Membership Rolls of the Institute under Rule 35(1) of the Institute.

The category-wise details of membership in tabular form are given below:

	Annual Members	Life Members	Associate Members	Student Members	Corporate Members (Annual)	Corporate Members (20 years)	Total
1. Membership as on 31.3.2007	343	10,201	301	50	69	148	11,112
2. New Members admitted during 1.4.2007 to 31.3.2008	27	80	53	5	4	1	170
	370	10,281	354	55	73	149	11,282

3. Conversion of Annual Members into Life Membership during 1.4.2007 to 31.3.2008	(-)14	(+)14		 •			
:	356	10,295	354	55	73	149	11,282
4. Members removed during 1.4.2007 to 31.3.2008	(-)38		(-)54	(-)11	(-)6		(-)109
	318	10,295	300	44	67	149	11,173
5. Members resigned during 1.4.2007 to 31.3.2008	(-)2						(-)2
	316	10,295	300	44	67	149	11,171
6. Members expired during 1.4.2007 to 31.3.2008		(-)15		, <del></del> ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			(-)15
Total membership as on 31.3.2008	316	10,280	300	44	67	149	11,156

#### **REGIONAL/LOCAL BRANCHES**

With the elevation of Gurgaon Local Branch to the status of a Regional Branch for Haryana State, the number of Regional and Local Branches of Institute now stands at 22 and 44, respectively as on 31st March, 2008. Efforts are also being made to establish Regional Branches for the States of Chhattishgarh and Jharkhand.

A Meeting of the Office Bearers of Regional and Local Branches was held on October 27, 2007 at the IIPA to discuss a large number of issues pertaining to strengthening of IIPA activities and development of branches which was presided over by Shri B.S. Baswan, Director of the Institute. The faculty members associated with Regional Branches were also present in the meeting. The Regional and Local Branches represented at the meeting

were: Andhra Pradesh, Assam, Bihar, Delhi, Haryana, Karnataka, Kerala, Madhya Pradesh, Maharashtra, Mizoram, Orissa, Punjab & Chandigarh (UT), Rajasthan, Tamil Nadu, Uttar Pradesh (all Regional Branches) and Bareilly. Budaun, Burdwan, Cuddalore. Dindigul, Dharwad, Gulbarga, Imphal, Indore, Jabalpur, Jamshedpur, Kanpur, Muzaffarpur, Nagpur, Puducherry, Pune, Ranchi, Sangli, Tirupati, Tirupattur, Vadodara, Vidyanagar, Vellore, Villupuram & Warangal (all Local Branches).

A total sum of Rs. 6,62,136/- was released to the Branches during the year under review which includes financial assistance of Rs.4,43,500/- for organizing seminars, conferences, etc. A statement showing details of financial assistance given to Branches during the year 2007-2008 is as follows:

Annual Report

S.	Regional Branches	Seminar/	Share of Interest	Share of Annual /	Total Amount
No		Conference	on Life	Corporate	
		& other	Membership	Membership	
		activities	Capital Fund	Subscription	
1.	Andhra Pradesh	20000	6327	15150	41477
2.	Assam	10000		1400	13712
			2312	*	
3.	Bihar	10000	7149	1700	18849
4.	Delhi /	10000	21401	31250	62651
5.	Goa	0	0	0	0
6.	Gujarat	0	1653	400	2053
7.	Haryana	16000	2950	1250	20200
8.	Himachal Pradesh	0	0	0	0
9.	Jammu & Kashmir	10000	4834	2500	17334
10.	Karnataka	10000	3813	10200	24013
11.	Kerala	10000	2645	1250	13895
12.	Madhya Pradesh	20000	1027	4000	25027
13.	Maharashtra	60000	9900	10450	80350
14.	Meghalaya	, 0	0	0	0
15.	Mizoram	10000	885	0	10885
16.	Orissa	20000	4096	1050	25146
17.	Punjab &	10000	3783	800	14583
	Chandigarh (UT)				
18.	Rajasthan	10000	3819	600	14419
19.	Tamil Nadu	20000	11790	2400	34190
20.	Uttarakhand	0	0	0	0
21.	Uttar Pradesh	30000	9227	850	40077
22.	West Bengal	0	0	0	0
	Total (A)	276000	97611	85250	458861

S.	Local Branches	Seminar/	Share of Interest	Share of Annual/	Total Amount
No		Conference	on Life	Corporate	e w e
		& other	Membership	Membership	
		activities	Capital Fund	Subscription	
1.	Agra	0	0	0	0
2.	Aurangabad	0	0	0	0
3.	Bareilly	10000	469	0	10469
4.	Budaun	7500	2098	200	9798
5.	Burdwan	5000	343	0	5343
6.	Coimbatore	5000	464	0	5464
7.	Cuddalore	5000	773	0	5773

S. No	Local Branches	Seminar/ Conference & other activities	Share of Interest on Life Membership Capital Fund	Share of Annual/ Corporate Membership Subscription	Total Amount
8.	Dharwad	5000	380	1200	6580
9.	Dindigul	5000	374	0	5374
10.	Gulbarga	5000	864	200	6064
11.	Howrah	5000	358	0	5358
12.	Imphal	5000	469	- 0	5469
13.	Indore	5000	533	400	5933
14.	Jabalpur	5000	864	200	6064
15.	Jameshedpur	5000	301	0	5301
16.	Kanpur	5000	608	0	5608
17.	Karimnagar	0	0	0	0
18.	Madurai	5000	1843	200	7043
19.	Magadh	0	0	0	0
20.	Meerut	0	0	0	0
21.	Muzaffarpur	5000	653	0	5653
22.	Mysore	5000	0	0	5000
23.	Nagpur	5000	1761	600	7361
24.	Nashik	0	0	0	0
25.	Patiala	5000	653	0	5653
26.	Pondicherry	5000	442	250	5692
27.	Pune	0	0	0	0
28.	Ranchi	5000	1565	1850	8415
29.	Saidapet	0	0	0	0
30.	Salem	0	0	0	0
31.	Sangli	10000	401	0	10401
32.	Sirohi	0	190	0	190
33.	Thanjavur	0	0	0	0
34.	Tirunelveli	0	0	0	0
35.	Tirupati	10000	696	0	10696
36.	Tirupattur	5000	358	0	5358
37.	Tiruchirapalli	0	0	0	0
38.	Vadodara	5000	674	10000	15674
39.	Vallabh Vidyanagar	10000	479	0	10479
40.	Vellore	5000	602	0	5602
41.	·	5000	274	0	
	Villupuram	<del> </del>			5274
42.	Virudhunagar	0	0	0	0
44.	Vishakhapatnam Warangal	5000	1186	0	6186

S.	Local Branches	Seminar/	Share of Interest	Share of Annual/	Total Amount
No		Conference	on Life	Corporate	
		& other	Membership	Membership	
		activities	Capital Fund	Subscription	
	Total (B)	167500	20675	15100	203275
	Total (A)	276000	97611	85250	458861
	Grand Total (A) + (B)	443500	118286	100350	662136

In pursuance of the discussion held in the meeting of the office bearers on October 25, 1997, one IIPA faculty member has been associated with each of the Regional Branches to help it in organizing training courses,

seminar/conference/colloquium/ workshop, research study/case study etc. commencing 1998-99. The list of faculty members attached to the Regional Branches is as follows:

- 1. Andhra Pradesh Regional Branch
- 2. Assam Regional Branch
- 3. Bihar Regional Branch
- 4. Delhi Regional Branch
- 5. Goa (West Coast) Regional Branch
- 6. Gujarat Regional Branch
- 7. Haryana Regional Branch
- 8. Himachal Pradesh Regional Branch
- 9. Jammu & Kashmir Regional Branch
- 10. Karnataka Regional Branch
- 11. Kerala Regional Branch
- 12. Madhya Pradesh Regional Branch
- 13. Maharashtra Regional Branch
- 14. Meghalaya Regional Branch
- 15. Mizoram Regional Branch
- 16. Orissa Regional Branch
- 17. Punjab & Chandigarh (UT) Regional Branch
- 18. Rajasthan Regional Branch
- 19. Tamil Nadu Regional Branch
- 20. Uttar Pradesh Regional Branch
- 21. Uttarakhand Regional Branch
- 22. West Bengal Regional Branch

The details of the Office Bearers and a brief account of their main activities conducted

Prof. Pranab Banerii

Prof. (Mrs.) Bharati Sharma

Prof. Anil C. Ittyerah

Dr. S.K. Bhattacharya

Dr. V.N. Alok

Dr. Sachin Chowdhry

Dr. Girish Kumar

Prof. Sushma Yadav

Shri Rakesh Gupta

Prof. S.S. Singh

Prof. P.K. Chaubey

Prof. (Mrs.) Rajesh Singh

Prof. Jaytilak Guha Rov

Dr. (Mrs.) Lipi Mukhopadhyay

Prof. Pranab Banerii

Prof. R.K. Barik

Prof. (Mrs.) Aasha Kapur Mehta

Prof. (Ms.) Dolly Arora

Prof. (Ms) Sujata Singh

Prof. V.K. Sharma

Dr. V.N. Alok

Prof. Jaytilak Guha Roy

during the year 2007-2008 alongwith a list of Regional and Local Branches are as follows:

## REGIONAL BRANCHES

## ANDHRA PRADESH

## SEMINAR/CONFERENCE

- 1. Prelude Seminar on "Internal Security in India" (Oct. 11, 2007)
- 2. Geopolitical Imbalances in South Asia and Internal Security to India. (Jan. 5, 2008)

#### LECTURE/DISCUSSION

- 1. "Civil Service Reforms" by Shri M. Gopalakrishna, IAS (Retd). (Oct. 11, 2007)
- 2. "73<sup>rd</sup> Constitutional Amendment Issues" by Prof. M. Satyanarayana. (Jan. 5, 2008)

#### **RESEARCH STUDIES**

Research Project on "Health and Literary Status of Urban and Rural Families of Mahaboobnagar, Nalgonda and Khammam Districts of Andhra Pradesh" (sponsored by Govt. of Andhra Pradesh) – Chief Investigator – Dr. A.V. Narsimha Reddy.

#### ASSAM

## SEMINARS/CONFERENCES

- Conference on Sustainable Urban Development in the context of Jawaharlal Nehru National Urban Renewal Mission. Keynote address given by Dr. B. Choudhury, HUDCO Professor. (June 24, 2007)
- 2. Seminar on the Role of Banks for Welfare of Senior Citizens with reference to State Bank of India's new product 'Reverse Mortgage'. (Sept. 24, 2007)
- 3. Prelude Conference on "Internal Security in India". Keynote address given by Shri

- R.N. Mushahari, State Chief Information Commissioner. (Oct. 2, 2007)
- 4. Seminar on Consumer Protection and Consumer Awareness at Gauhati University. Keynote address given by Shri Jiten Sharma, IAS (Retd). (March 24, 2008)

#### LECTURE/MEETINGS

- 1. Talk on "Vision of Social Science Research in the North East" by Prof. Indrani Dutta, Director, O.K.D. Institute of Social Science & Research, Guwahati. (Aug. 8, 2007)
- 2. Talk on "Economic Growth Vs Inclusive Growth in India" by Shri Jatin Hazarika. (Feb. 13, 2008)

#### **RESEARCH STUDIES**

Project on Assam State Finance Commission' in progress.

#### OTHER ACTIVITIES

- 1. Past issues of IIPA journals are collected for donation to colleges and research institutions.
- 2. A good number of IIPA members of the Assam Branch participated in the "Look East Policy Conference" organized by the Ministry of External Affairs, Govt. of India and O.K.D. Institute of Social Change and Development at Guwahati on 8-10 Oct. 2007.

#### BIHAR

#### SEMINARS/WORKSHOP

- 1. Seminar on "Tax Administration: Problems and Remedies". (July 2, 2007)
- 2. Prelude Seminar "Internal Security in India". (Oct. 6, 2007)

#### LECTURES/TALK

- 1. Lecture on "Human Rights and Social Justice" by Prof. Sushma Yadav, Professor, IIPA, New Delhi (Dec. 31, 2007)
- 2. Talk on "Crisis of Democracy and Development: Some Recent Experiences" by Prof. L.N. Sharma, Retd. Professor of Political Science. (Feb. 17, 2008)
- 3. Lecture on "Recent Democratic Developments in Nepal" by Dr. Archana Kumari, Sr. Lecturer, R.N. College, Patna. (March 9, 2008)

#### TRAINING PROGRAMME

Training Programme on "Good Governance on Effective Administration" for newly recruited officers of Bihar Administrative Service. (August 1-3, 2007)

#### **RESEARCH STUDIES**

- 1. A small research on "Internal Security in India: The Changing Scenario and Immediate Reform" by Shri O.P. Yadav. (Oct. 2007)
- A small research on "Politics of Universalisation of Primary Education: A Study of Problems and Prospects in Bihar" by Dr. R.K. Verma and Dr. Archana Kumari. (July-Sept. 2007)

#### **PUBLICATION**

The Branch published two issues of the Bihar Journal of Public Administration in the year 2007-2008.

#### **OTHER ACTIVITIES**

1. The Branch has participated in the medical check-up of poor elder citizens in collaboration with the Kautilya Institute of Economic Administration, Patna.

 A book on "Shunyakal: Sidhant evam Vayawahar" (in Hindi) written by Dr. Ravindra Kumar Verma (Jt. Secretary of the Branch) and Dr. Durga Sharan Mishra has been awarded second prize (valued Rs.30,000) by Ministry of Parliamentary Affairs, Govt. of India.

#### DELHI

#### SEMINAR/CONFERENCE

Prelude Conference on the theme "Internal Security in India". The Keynote Address was delivered by Prof. Dolly Arora. Shri T.N. Chaturvedi, Chairman IIPA was the Chief Guest. (October 5, 2007)

#### LECTURES/TALKS

- Lecture on "Union Budget 2007-08: An Overview" by Mrs. Anuradha Prasad, Director (Budget), Ministry of Finance, Govt. of India. (May 7, 2007)
- Lecture on "Income Tax for Senior Citizens and Retired Persons" by Mrs. Deepa Krishan, Commissioner of Income Tax, Delhi. (May 21, 2007)
- 3. Lecture on "Nehru: the First Servant of the Indian People" by Shri A.P. Saxena, an Eminent Scholar on Pt. Nehru, in collaboration with IIPA HQ. (May 29, 2007)
- 4. Lecture on "Indo-Chile Relations: Emerging Areas of Cooperation" by H.E. Dr. Jorge Heine, Ambassador of Chile. (June 1, 2007)
- Lecture on "Indo-Egypt Relations: Emerging Areas of Cooperation" by H.E. Dr. Mohamed Higazy, Ambassador of Egypt. (August 13, 2007)
- Lectures on Health (i) Diabetes by Dr.
   U. Kansara, Senior Physician & Consultant (Diabetes), Safdarjung Hospital, New Delhi and (ii) Life Style

- Management related to Heart Ailment by Dr. R.P. Gupta, Director, Shanti Mukand Hospital, New Delhi. (October 26, 2007)
- 7. Lecture on "Governance in the Changing Environment" by Shri B.S. Baswan, Director IIPA. (November 27, 2007)
- 8. Lecture on "Governance under Stress" by Shri T.N. Chatruvedi, Chairman IIPA. (January 4, 2008)
- 9. Lecture on "Indo-Cuba Relations: Emerging Areas of Cooperation" by H.E. Mr. Miguel Angel Remirez Ramos, Ambassador of the Republic of Cuba. (February 5, 2008)
- Lecture on "Antarctica Expedition An Overview" by Shri Prakash Kumar, Joint Secretary and Dr. Niloy Khare, Sr. Scientist, Ministry of Earth Sciences, Govt. of India. (February 12, 2008)

#### HARYANA

#### SEMINAR/CONFERENCE

- 1. Prelude Conference on "Internal Security in India". (Oct. 20, 2007)
- 2. Seminar on "Problems relating to Traffic & Transport in NCR with particular reference to Haryana". (Jan. 1, 2008)

#### JAMMU & KASHMIR

#### SEMINAR

Seminar on "Responsive Governance – Issues and Perspectives". Shri Ghulam Nabi Azad, Hon'ble Chief Minister of J&K presided and Shri Pratyush Sinha, Central Vigilance Commissioner, Govt. of India was the Chief Guest. (Feb. 16, 2008)

#### LECTURES/DEBATES/DISCUSSION

 Lecture on "Cooperatives and Peace" by Ms. Shashi Rajagopalan, Eminenent

- Cooperator & Freeland Consultant. (April 25, 2007)
- 2. Lecture on "Legal Education, Opportunities and Challenges" (June 13, 2007)
- 3. Panel Discussion on "Consumer & Power Tariff Hike" (July 21, 2007)
- 4. IIPA Cup Inter-College/Departmental Debate on "Lack of proper academic environment is responsible for inadequate success rate of Kashmiri youth in competitive examinations". Shri M.S. Pandit, Chairman, J&K Public Service Commission was the Chief Guest. (Sept. 1, 2007)
- 5. Talk on "Internal Security in India" by Prof. Rekha Choudhary, University of Jammu. (Oct. 9, 2007)
- 6. Lecture on "State of Cooperative Movement in J&K" by Dr. G.N. Qasba, Registrar, Cooperatives, J&K. (Nov. 27, 2007)
- 7. 6th Veeranna Aivalli Memorial Inter-College/Departmental Debate on "Policing can be made more efficient and effective by outsourcing some Police functions". Shri Kuldeep Khoda, IPS, DGP J&K was the Chief Guest. (Dec. 15, 2007)
- 8. Lecture on "Recent Developments in Pakistan" by Dr. S.S. Bloeria, Chairman of the Branch. (Jan. 5, 2008)
- Lecture on "Reforms in Criminal Justice System" by Shri A.M. Watali, formerly Member, J&K PSC. (March 1, 2008)
- Lecture on "Wildlife Conservation in Jammu & Kashmir" by Shri A.K. Srivastava, IFS, Chief Wild Life Warden, J&K. (March 26, 2008)

#### KARNATAKA

#### SEMINAR/CONFERENCE/WORKSHOP

- 1. Workshop on "New Infrastructure Policy of Karnataka". (July 28, 2007)
- 2. Regional Conference on "Internal Security in India". (Oct. 23, 2007)
- 3. Seminar on "Bio-Fuel in the Energy Security of India". (Nov. 17, 2007)

## LECTURES/MEETINGS/DISCUSSIONS

- Golden Jubilee Commemoration Lecture on "Role of Lokayukta in Good Governance" by Justice Shri N. Santosh Hegde, Hon'ble Lokayukta, Karnataka and H.E. Shri T.N. Chaturvedi, Governor of Katnataka presided. (June 2, 2007)
- Lecture on "Indo-U.S. Nuclear Deal" by Dr. M.R. Srinivasan, former Chairman, Atomic Energy Commission. (Jan. 19, 2008)
- Lecture on "Information Technology and e-Governance Initiatives in Karnataka" by Shri M.N. Vidyashankar, IAS, Principal Secretary, Information Technology. (Feb. 23, 2008)

#### TRAINING PROGRAMME

Three-day National Workshop titled "Gender Justice: Some Recent Parliamentary and Judicial Initiatives" on Feb. 14-16, 2008.

#### **PUBLICATIONS**

The Branch published First Golden Jubilee Commemoration Lecture by Justice Shri N. Santosh Hegde, Katnataka Lokayukta on "Role of Lokayukta in Good Governance".

#### KERALA

## SEMINAR/CONFERENCE

Prelude Conference on "Internal Security in India" (Oct. 17, 2007)

#### PANEL DISCUSSION

- "New Trends in Panchayat Raj System", Shri P. Kamal Kutty, IAS, State Election Commissioner, Kerala and Prof. G. Gopakumar, Head, Dept. of Political Science, University of Kerala participated. (Sept. 19, 2007)
- "Good Governance in India: Hurdles and Potentialities", Shri K. Padmakumar, IPS, IG of Police, Kerala State Human Rights Commission, Dr. G. Gopakumar, Professor of Politics, Prof. Joseph K. Alexander participated. (Feb. 22, 2008)

#### **PUBLICATION**

Published two issues of "IIPA-K News", biannual Newsletter of IIPA Kerala Regional Branch.

#### MADHYA PRADESH

#### SEMINARS/CONFERENCES

- 1. Internal Security in India (Oct. 20, 2007)
- 2. Administrative Reforms and Changing Scenario of Indian Administration in the last Fifty Years (Dec. 1, 2007)
- 3. Distortion in Modern Education System (Feb. 16, 2008)
- 4. Problems of Primary Education & Solution thereof (March 15, 2008)

#### **LECTURE**

Water Birds of Bhopal (Jan. 19, 2008)

#### **PUBLICATION**

Prashasak Prashasika (March 2008)

#### **MAHARASHTRA**

#### SEMINAR/CONFERENCE

Prelude Conference on "Internal Security in India" held on October 12, 2007.

## LECTURES/MEETINGS

- Lecture on "Right to Information Act 2005" by Shri R.C. Iyer, IAS (Retd), former Upalokayukta, Maharashtra. (March 15, 2008)
- Lecture on "Food is your Medicine" by Dr. P.R. Kondekar, Director, Indian Institute of Naturopathy, Mumbai. (March 28, 2008)
- 3. Yashwantrao Chavan Memorial Lecture on "Indian Economy & Reserve Bank of India: A random thought" organized in collaboration with Yeshwantrao Chavan Pratishthan, Mumbai delivered by Dr. Y.V. Reddy, Governor, Reserve Bank of India. Shri Johny Joseph, Chief Secretary to the Govt. of Maharashtra and Chairman of the Branch presided. (March 31, 2008)

#### TRAINING PROGRAMMES

Conducted 13 Training Programmes for the officials of Govt. of Maharashtra.

#### **PUBLICATION**

Public Administrator 2007-08 brought out by the Branch on "Reforms in Criminal Justice".

#### OTHER ACTIVITIES

#### **FSSAY COMPETITION**

The Regional Branch organized an Annual Essay Competiton on the subject viz, (i) Development, Displacement and Rehabilitation, (ii) Employment Guarantee Scheme and (iii) Enhancing Administrative Transparency and Accountability through Right to Information.

#### LIBRARY

The Regional Branch has an excellent Library. It has at present 10,767 books on various subjects. It also subscribes to 17 periodicals. This year 440 books have been added to the Library. The Branch has undertaken the work of upgradation of Library by installaton of Library Software "SWIRL" developed by Granthalaya Services which is user-friendly and can be operated by regular/staff who may not be a trained Librarian.

#### MIZORAM

#### SEMINARS/CONFERENCE

- 1. Seminar on "Local Self Government: Issues and Challenges". (May 30, 2007)
- 2. Seminar on "Good Governance". (Sept. 7, 2007)
- 3. Prelude Conference on "Internal Security in India". (Sept. 20, 2007)
- 4. Seminar on "Dynamics of Indian Administration". (Nov. 20, 2007)
- 5. Seminar on "Consumer Protection and Welfare in India: Issues and Challenges". (March 12, 2008)

#### **PUBLICATION**

The Branch published its annual journal `Administrative Review'.

#### OTHER ACTIVITIES

Upgradation of the Library of the Branch with the addition of new books, journals and magazines.

#### ORISSA

#### SEMINARS/CONFERECNES/WORKSHOPS

- 1. Seminar on "Fiscal Management in Orissa" (June 24, 2007)
- 2. Seminar on "Police Reforms" (July 28, 2007)
- 3. Seminar on "Problems of Industralisation" (Aug. 18, 2007)

- 4. Seminar on "Internal Security in India" (Sept. 22, 2007)
- 5. Workshop on "Right to Information" (Sept. 8, 2007)
- 6. Seminar on "Civil Service Reforms" (Oct. 30, 2007)
- 7. Seminar on "Oil and Turmoil". (Dec. 15, 2007)
- 8. Workshop on "Development and Governance" (Dec. 29, 2007)
- 9. Seminar on "Strategy in South Asia" (Jan. 19, 2008)
- 10. Workshop on "Right to Information" (Jan. 20, 2008)
- 11. Seminar on "Judicial Activism" (Feb. 16, 2008)
- 12. Left Extremism: A Challenge to Indian Welfare State (March 26, 2008)

#### LECTURE/DISCUSSION

- 1. Lecture on "Media Today" (Jan. 24, 2008)
- 2. Discussion on "Human Rights Day" (Dec. 10, 2007)

#### **PUBLICATION**

Book on "Industry and Infrastructure"

#### TAMIL NADU

#### **SEMINARS**

- 1. Role of Media in the Development of Society (August 11, 2007)
- 2. Internal Security in India (Oct. 6, 2007)
- 3. Public Administration in India Past, Present and Future (Jan. 5, 2008)

#### **MEETINGS**

1. Open House Meeting of Members (June 30, 2007)

- 2. Administration through I.T. (July 28, 2007)
- 3. Sarva Shiksha Abhiyan (Education for All) (Feb. 23, 2008)

#### **UTTAR PRADESH**

## SEMINARS/CONFERENCES/WORKSHOPS

- Workshop on "Uttar Pradesh's Economic and Social Development" (May 12, 2007)
- 2. Workshop on "Democracy and Equilibrium between Legislature, Judiciary and Executive" (June 2, 2007)
- Workshop on "Water Management and Need for Regulatory Legal Framework" (June 23, 2007)
- 4. Prelude Conference on "Internal Security in India" (Sept. 15, 2007)
- 5. Workshop on "Living Conditions & Service Delivery in U.P." (Nov. 29, 2007)
- 6. Workshop on Governance (Dec. 3, 2007)
- 7. Workshop on "Climate Change" (Dec. 29, 2007)
- 8. Workshop on "Livestock Development in U.P." (Feb. 22, 2008)

#### LECTURES

- 1. Lecture on "Modernisation of Administrative Machinery" (July 23, 2007)
- 2. Lecture on "Right to Information" (Nov. 19, 2007)
- 3. Consultation Interaction with U.P. Govt. (Secretary Level Group) on the Development of Voluntary Sector in State. (August 14, 2007)
- 4. Lecture on "E-Governance: Needs of Urban Local Bodies" (April 14, 2007)

5. IIPA/Lucknow Management Association Interaction on U.P.'s Planning and Development Strategies (Oct. 8, 2007)

## TRAINING PROGRAMMES

The Branch jointly organized the following training programmes:

- 1. Disaster Management (June 15, 2007)
- 2. Crisis Management (June 18, 2007)
- 3. Wasteland Recovery and Management (June 25, 2007)
- 4. Delivery Systems in Anti-Poverty Programmes (July 3, 2007)
- 5. Financial Management in ULBs (Sept. 7, 2007)
- Environmental Sustainability and Community Participation (Oct. 30, 2007)
- 7. U.P's Resource Endowment and Development Strategies (Nov. 21, 2007)
- 8. M.P's Local Area Funding and Utilization (Dec. 17, 2007)

#### **RESEARCH STUDIES**

1. Greening Imperatives in U.P. (with SHERPA)

- 2. Governance Needs of U.P.
- 3. Disaster Management and Crisis Responses
- 4. Livestock Development in U.P. (in progress)

#### **PUBLICATIONS**

- Do or Die A Study of U.P's Energy Needs
- 2. U.P. Economy Monitor 2006
- 3. Dynamic Administration Quarterly Newsletter

#### **OTHER ACTIVITIES**

Shri T.N. Dhar, Hony. Secretary of the Branch was nominated by the Planning Commission as a member of the national level Study Group on Rapid Development of U.P. The Branch provided assistance to the Group in developing working papers for some key sectors the State's Development, namely. Agriculture, Energy. Industries Physical/Social Infrastructure. It also drafted the State's Governance Needs Chapter for the Study Group.

## LOCAL BRANCHES

#### BAREILLY

#### SEMINAR/CONFERENCE/LECTURES

- 1. Lecture on VAT by Shri Anil Agrawal, Sr. Advocate. (Aug. 10, 2007)
- Lecture on SEZ (Special Economic Zone) by Dr. Sardar Singh, Retd. Reader & H.O.D. of Economics, Bareilly College. (Sept. 5, 2007)
- 3. Prelude Seminar on "Internal Security in India". (Oct. 14, 2007)
- 4. Human Rights Conference Special references to Women & Children. (Dec. 10, 2007)
- 5. A Conference on Budget 2008. (March 2, 2008)
- 6. Conference on Women's Day on "Protection of Women against Domestic Cruelties". (March 8, 2008)

#### BURDWAN

#### **SEMINARS**

- 1. Self-help Group A New Development Orientation (Aug. 11, 2007)
- 2. Prelude Seminar on "Internal Security in India" (Oct. 11, 2007)
- 3. Right to Information Citizens' Grievance Redressal (Jan. 17, 2008)

#### HOWRAH

#### SEMINARS/CONFERENCE

- 1. Seminar on "Entrepreneurship Development" (Sept. 13, 2007)
- 2. Prelude Conference on "Internal Security in India" (Oct. 6, 2007)
- . 3. Seminar on "Internal Security in India" (Oct. 24, 2007)

4. Seminar on "Global Warming" (Feb. 13, 2008)

#### DISCUSSION

Discussion on "Rights & Duties of Consumers" organized in collaboration with Dept. of Consumer Affairs, Govt. of West Bengal to celebrate World Consumer Day.

#### IMPHAL

#### SEMINAR

1. A Seminar on "Indo-Myanmar Border Trade – Its Impacts and the Economy of Manipur" in collaboration with the Dept. of Commerce, Manipur University. (Jan. 18, 2008)

#### **JAMSHEDPUR**

## SEMINARS/CONFERENCES

- 1. The Coalition Government in Jharkhand: Problems and Prospects (April 10, 2007)
- 2. The Manki-Munda Administrative System in Kolhan Areas of Jharkhand (July 15, 2007)
- 3. Human Rights and the Rural Women in Jharkhand (Jan. 23, 2008)
- 4. The Consumers' Protection: Problems and Remedial Measures (March 25, 2008)

#### MADURAI

#### CONFERENCE

 Prelude Conference on "Internal Security in India". Shri Sanjeev Kumar, IPS, I.G. of Police, South Zone, Madurai delivered the Keynote Address. (Oct. 4, 2007)

#### MUZAFFARPUR

## SEMINAR/CONFERENCE

- 1. Prelude Conference on "Internal Security in India" (Oct. 9, 2007)
- 2. Seminar on "Challenges and Opportunities before University Education in Bihar" (March 8, 2008)

#### DISCUSSION

Discussion meeting on "Role of the IIPA Local Branches" (May 30, 2007)

#### TRAINING PROGRAMME

Tirhut Division level Training-cum-Orientation Camp for more than 300 elected District Panchayat Members of six Districts. Sponsored by the State Government and Hony. Secretary delivered address on `Panchayati Raj: Ideals, Philosophy and History' as a Resource Person. (Feb. 4, 2008)

#### MYSORE

#### SEMINAR/CONFERENCE

- 1. Prelude Conference on "Internal Security in India". The Keynote address was delivered by Prof. C.K.N. Raja, Director Legal Studies. (Oct. 11, 2007)
- 2. A Symposium to celebrate Late Shri Kengal Hanumanthaiah's Birth Centenary was organized in collaboration with the Dept. of Studies in Political Science, University of Mysore. (Feb. 28, 2008)

#### **NAGPUR**

#### LECTURE

A Lecture on "Stress Management" by Dr. Ranjana Deshmukh. (Aug. 31, 2007)

#### PUNE

#### LECTURE/DISCUSSION

- 1. Lecture on "Initiation in Foreign Service" by Shri Ninad Deshpande, IFS. (August 16, 2007)
- 2. Group Discussion on "Human Security" by Shri Jayant Umaranikar, IPS. (Sept. 17, 2007)

#### **RANCHI**

## SEMINAR/CONFERENCE

- 1. Poverty Alleviation Programme in Jharkhand (April 14, 2007)
- 2. Prelude Seminar on "Internal Security in India: Its Challenges and Management". (Sept. 29, 2007)

#### SALEM

#### **SEMINARS**

- 1. Global Warming (Aug. 16, 2007)
- 2. Environmental Protection (Sept. 27, 2007)

#### **TIRUCHIRAPALLI**

#### **LECTURES**

- 1. Rights of Child by Shri G. Dharmaraja, Central Govt. Counsel (August 12, 2007)
- 2. Youth Development by Prof. Joseph (Nov. 10, 2007)
- 3. Problems of Working Women by Mrs. A.M.S. Muthumala Devi (Feb. 17, 2008)
- 4. Tribal Rights and Reality by Shri K. Kumar, Advocate (March 15, 2008)

#### TRAINING PROGRAMME

Training Programme for Voluntary Organizers for Youth Development in Villages. (Jan. 20-21, 2008)

#### **TIRUNELVELI**

#### SEMINAR/CONFERENCE

- 1. Internal Security in India (Oct. 5, 2007)
- 2. Higher Education (March 30, 2008)

#### **LECTURES**

- 1. Special Economic Zone (Jan. 31, 2008)
- 2. Special Economic Zone (Feb. 11, 2008)

#### **TIRUPATI**

#### LECTURE/DISCUSSION

1. The branch celebrated World Consumer Day on 15.3.2008 jointly with The Madabhushi Anantha Sayanam Institute of Public Affairs.

#### **VADODARA**

#### SEMINARS/CONFERENCE

- Seminar on "Impact of Right to Information Act in General". (July 31, 2007)
- 2. Prelude Conference on "Internal Security in India" (Oct. 20, 2007)
- 3. Seminar on "Corporate Social Responsibility" (March 1, 2008)

#### VALLABH VIDYANAGAR

#### **SEMINAR**

One day Seminar on "Internal Security of India" (Oct. 13, 2007)

#### **LECTURE**

H.M. Patel Memorial Lecture on "Pustak, Pustakalaya and Society" by Shri Mahadev Desai. (Jan. 5, 2008)

#### OTHER ACTIVITIES

#### **Essay Competition**

An essay competition was arranged during August/Sept. 2007 and best three essays were awarded a prize of Rs.500, Rs.300 and Rs.200 respectively for 1<sup>st</sup>, 2<sup>nd</sup> and 3<sup>rd</sup> best entries.

#### WARANGAL

#### SEMINAR/CONFERENCE

- 1. Prelude Conference on "Internal Security in India" (Oct. 9, 2007)
- 2. One day Conference on "Management of River Water Utilisation of Godavari Water. (Feb. 26, 2008)

#### **LECTURES**

- 1. Corruption in Modern Society (Nov. 10, 2007)
- 2. Union Budget: 2007-08 (March 8, 2008).

# LIST OF MEMBERS ATTACHED WITH REGIONAL AND LOCAL BRANCHES AS ON 31-03-2008

S. No.	REGIONAL	LOCAL	ANNUAL	LIFE	TOTAL
1.	ANDHRA PRADESH		23	472	495
2.		Karimnagar	0	38	38
3.		Tirupati	0	36	36
4.		Visakhapatnam	3	77	80
5.		Warangal	2	104	106
6.	ASSAM		1	207	208
7.	BIHAR (including Jharkhand)		16	523	539
8.		Magadh	0	45	45
9.		Muzaffarpur	1	37	38
10.		Ranchi	5	93	98
11.		Jamshedpur	0	19	19
12.	DELHI		66	1800	1866
13.	GOA (WEST COAST)		4	39	43
14.	GUJARAT		6	124	130
15.		Vadodara	0	45	45
16.		Vallabh Vidyanagar	0	32	32
17.	HARYANA		17	183	200
18.	HIMACHAL PRADESH		4	82	86
19.	JAMMU & KASHMIR		11	311	322
20.	KARNATAKA		4	273	277
21.		Gulbarga	2	52	54
22.		Dharwad	1	19	20
23.		Mysore	1	36	37
24.	KERALA		14	196	210
25.	MADHYA PRADESH (including Chhattisgarh)		8	256	264
26.		Indore	2	36	38
27.		Jabalpur	1	62	63
28.	MAHARASHTRA		7	789	796
29.		Aurangabad	5	59	64
30.		Nagpur	8	110	118
31.		Nashik	0	26	26
32.		Pune	5	151	156
33.		Sangli	0	23	23

S.	REGIONAL	LOCAL	ANNUAL	LIFE	TOTAL
No.					
34.	MEGHALAYA		1	. 87	88
35.	MIZORAM		1	74	75
36.					
37.		Imphal (Manipur)	0	51	51
38.	ORISSA		11	250	261
39.	PUNJAB & CHANDIGARH (UT)		6	267	273
40.		Patiala	0	36	36
41.	RAJASTHAN		3	278	281
42.		Sirohi	0	12	12
43.	TAMIL NADU		11	686	697
44.		Coimbatore	0	27	27
45.		Cuddalore	0	47	47
46.	·	Dindigul	0	22	· 22
47.		Madurai	3	110	113
48.		Saidapet	1	26	27
49.		Salem	2	17	19
50.		Thanjavur	0	34	34
51.		Tirunelveli	0	23	23
52.		Tirupattur	0	20	20
53.		Tiruchirapalli	0	25	25
54.		Vellore	0	41	41
55.		Villupuram	0	14	14
56.		Virudhunagar	0	18	18
57.		Pondicherry	9	25	34
58.	UTTARAKHAND	<u> </u>	1	234	235
59.	UTTAR PRADESH		14	668	682
60.		- Agra	1	31	32
61.		Bareilly	0	31	31
62.		Budaun	1	116	117
63.		Meerut	1	50	51
64.		Kanpur	11	57	68
65.	WEST BENGAL		17	332	349
66.		Burdwan	4	23	27
67.		Howrah	1 0	21	21
<del></del>	Other States*	120771441	1	57	58
	Abroad*		0	115	115
	Total		316	10280	10596

<sup>\*</sup> No IIPA Branch

## THE ACADEMIC COMMITTEE

The academic activities of the Institute guided by the Academic Committee, and the Planning and Advisory Committee are carried out through various Academic Centres, supported by the Computer Centre, Library, and Publication Division.

The Academic Committee of the Institute assists the Executive Council on all academic matters concerning education, training, research and consultancy. The Committee held its meetings on September 3, 2007, October 24, 2007 and March 28, 2008 to review and discuss various activities and recommended ways and means to improve research/ consultancy/training inputs.

## PLANNING AND ADVISORY COMMITTEE

The Planning and Advisory Committee advises the Director on various academic activities of the Institute, viz. consultancy, publications, training, research, etc. The Committee, chaired by the Director, consists of the Chairmen of all the Academic Centres, the APPPA Programme Director, Convenors of Research and Consultancy Advisory

Committee, Training Advisory Committee, and Computer Centre. The Registrar and Librarian are special invitees.

The Committee discusses various issues regarding activities of the Academic Centres and also various ways and means to give a boost to the training and research activities of the Institute.

#### **ACADEMIC CENTRES**

The Academic Centres, each comprising a group of faculty members with interest, experience and expertise in the concerned area of study, meet from time-to-time for (a) preparing an annual plan of work in their respective areas of research and training, and periodical review thereon; (b) discussing, coordinating and reviewing individual plans of action; (c) acting as a forum for academic interaction and professional development of members; and (d) coordination with other academic groups in promoting interdisciplinary activities. Each Centre elects its Chairman for a period of two years.



#### **AUDITOR'S REPORT**

We have audited the attached Balance Sheet of Indian Institute of Public Administration, New Delhi as at 31<sup>st</sup> March, 2008 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Institute's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material mis-statement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Further, we report that:

- (i) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
- (ii) In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
- (iii) The Balance Sheet and Income & Expenditure Account dealt with by these reports, are in agreement with the books of account;
- (iv) In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule -13), give a true and fair view in conformity with the accounting principles generally accepted in India:
  - a. In the case of Balance Sheet, of the state of affairs of the Institute as at 31st March, 2008 and
  - b. In the case of the Income and Expenditure Account, of the Surplus for the year ended on that date.

For Thakur, Vaidyanath Aiyar & Co. Chartered Accountants

> R. Sinha (Partner)

Place: New Delhi Date: August 21, 2008

Balance Sheet as at 31st March, 2008

	Schedule	As At 31.03.2008	As At 31.03.2007
		Rs.	Rs.
<u>Liabilities</u>			
Asset Fund	1	81476324	75989583
Membership Fund		12299141	12004241
Capital Funds	2	21668100	26006491
Unutilised Grant :	3		
- General Fund		41611103	22809096
- Foreign Fund		6804744	4591704
Current Liabilities	4	8983404	10027079
Accumulated Deficit		(5248725)	(11110823)
Tota	<b>8</b> .	167594091	140317371
Assets			
Fixed Assets	5	81476324	75989583
Investments	6	56580674	44372512
Grant Receivables	3	8844986	8904190
Current Assets	7	20692107	11051086
Tota	•	167594091	140317371
Significant Accounting Policies & Notes	13		
to the Accounts			
Schedules 1 to 13 form an Integral part of the	Accounts		

As per our Report of even date

for Thakur, Vaidyanath Aiyar & Co. Chartered Accountants

(R. Sinha) Partner T.N. Chaturvedi Chairman

B.S. Baswan Director & Member Secretary

B. P. Mathur Hony. Treasurer

Place: New Delhi Dated: August 21, 2008

Income and Expenditure Account for the year ended 31st March, 2008

	Schedule	For the year 2007-08	For the year 2006-07
		Rs.	Rs.
INCOME			
Maintenance Grant		15750000	18900000
Members Subscription	8	1481890	874943
Sale of Publications		943545	801594
Income from Programmes & Consultancy Assi	ignments:		
- Income from Consultancy Assignments		6170101	3328967
- Overheads from Project / Programme Fund		3047812	4147267
- Fee for Training Programmes		18810230	15453431
Other Income:			
- User Charges		14218155	7732741
- Service Charges		1294931	1336580
- Income from Risograph & other Equipments		594335	702706
- Miscellaneous Receipts	9	2532407	1799658
- Transfer from Research Endowment Fund		350000	125000
Capital Assets Fund written back, net			209489
Total		65193406	55412376
EXPENDITURE	•	-	
Pay and Allowances	10	30067329	27640766
Campus Maintenance	11	9016080	7696634
Administrative and other Expenses	12	9104377	8783069
Library, Periodical & Binding Charges	•	1727381	1763966
Training Programmes		7579422	8749912
Research Studies & Seminars		44319	173631
Publications		864263	985516
Branches Promotion Activities		662136	461570
Cost of Assets Acquired from own Fund		266001	3561998
Total		59331308	59817062
Excess of Income over Expenditure for the year		5862098	(4404686)
Add: Balance from previous year		(11110823)	(6706137)
Balance carried forward to Balance Sheet		***************************************	
Significant Accounting Policies & Notes	13	(5248725)	(11110823)
to the Accounts			
Schedules 1 to 13 form an Integral part of the Accoun	ts		
물루하다 이 사람들이 하는 것 같아.			
As per our Report of even date for Thakur, Vaidyanath Aiyar & Co. Chartered Accountants			
(R. Sinha)	T.N. Chaturvedi	B.S. Baswan	B. P. Mathur
Partner	Chairman	Director &	Hony. Treasurer
Place : New Delhi		Member Secretary	
		and the second of the second o	

Receipts and Payments Account for the year ended 31.03.2008

	Schedule	Year 2007-08	Year 2006-07
	Outload	Rs.	Rs.
Receipts			
Opening Balance:			
Cash & Bank Balances	7	7624120	15506710
Maintenance Grant and Internal Receipts	A	65606743	55632289
Loans , Advances & other receipts	В	2244190	8026748
Grants for Research Projects, Etc.	3	94265614	70521471
Receipts from Sale of Fixed Assets		0	209489
Total		169740667	149896707
<u>Payments</u>			
Expenditure Against Maintenace Grant & Internal Receipts	Α	59469308	59953562
Payment out of Funds, Deposit & Advances	В	19617366	7928283
Expenditure Against Grants for Research Projects etc.  Closing Balance:	3	73191363	74390742
Cash & Bank Balances	7	17462630	7624120
		169740667	

Schedules A to B form an Integral part of Receipt & Payment A/C

**Examined & Found Correct** 

For Thakur, Vaidyanath Aiyar & Co. Chartered Accountants

(R. Sinha) Partner

Place: New Delhi Dated: August 21, 2008 T.N. Chaturvedi Chairman

B.S. Baswan Director & B.P. Mathur Hony. Treasurer

Member Secretary

Schedule-1

Asset Fund	Balance As at 01.04.2007	Additions During the Year	Adjustment / utilised during the year	Balance As at 31.03.2008
	(Rs.)	(Rs.)	(Rs.)	(Rs.)
IIPA (CORE)	68067658	3498901	61309	71505250
cus	2908263	208654	0	3116917
APPPA	4320813	1690895	0	6011708
FCRA	692849	149600	0	842449
Total	75989583	5548050	61309	81476324
Previous year figures	73444826	11982704	10130796	75296734

Schedule- 2 Capital Funds

	Balance As at 01.04.2007	Contribution / Interest	Amount Utilised	Balance As at 31.03.2008
	(Rs.)	(Rs.)	(Rs.)	(Rs.)
Staff Benevolent Fund	115529	47233	42000	120762
Research Endowment Fund	3800055	650762	350000	4100817
Annual School Prize Fund	38432	3334	0	41766
Consultancy support Fund	563332	42739	0	606071
Infrastructure Development Fund	20845243	1716924	6449890	16112277
Kusum Tai Shankar Rao Chavan Mem.Fund	86400	0	5000	81400
Dr. V. Ramama Reddy Memorial Fund	0	0	0	0
Naydumma Memorial Science Foundation	557500	50810	3303	605007
Total	26006491	2511802	6850193	21668100

Schedule 3: Unutilised Grant Balances

		Unutilised Balance As at	Received during the year	Total	Payments/ Adjustments	Unutilised Balance As at	
		01.04.2007 (Rs.)	(Rs.)	(Rs.)	(Rs.)	31.03.2008 (Rs.)	
3	General Fund						
	Grant from Ministry of Urban Affairs, New Delhi	-4466017	9332437	4866420	7690772	(2824352)	
	for Centre for Urban Studies (including Internal						
	received of Rs. 32437)						
	(refer Annexure2)						
	Grant from Deptt. of Personnel & Training	849208	7210000	8059208	8054795	4413	
	(refer Annexure 3)						
	Centre for Consumer Affairs	0	7500000	7500000	3237970	4262030	
	Centre for ICT & E-Governance	0	20524000	20524000	1354093	19169907	
	Plan Grant from DOPT	1050995	2000000	6050995	5495995	255000	
	Other programmes from department of						
	personnel & training	138916	47500	186416	96027	90389	
	Other grants for APPPA foreign / field visits	4875433	8520947	13396380	9496994	3899386	
	Other programmes	1697233	8089605	9786838	8298953	1487885	
	Grants from ISCCR for Res. Project	7173	0	7173	0	7173	
	Other Research Projects	2073412	4641643	6715055	7509655	(794600)	
	Consultancy projects	7678553	15405194	23083747	16174861	9888069	
			-	-			
		13904906	86271326	100176232	67410115	32766117	
	Add: Debit Balance i.e. Grant Receivable	8904190				(8844986)	
	Unutilised Grant Balance as at 31.03.2006	22809096				41611103	
<u>a</u>	Foreign Grants						
	Consultancy Projects.	4591704	7994288	12585992	5781248	6804744	
	Grand Total	27400800	94265614	112762224	73191363	48415847	

Schedule 4

**Current Liabilities** 

		As at 31.03.2008	As at 31.03.2007
	***************************************	(Rs.)	(Rs.)
Canteen contractor / Mess charges		99477	45958
Honorarium Payable to Faculty / Staff		1094029	110853
Advance Rent from NIDM			5000000
Luxury Tax		1652701	1604270
Amt. payable to s/staff & faculty		157771	947756
Stale Cheque		257446	654054
Other Liabilities:			
Payable to Building Contractor		2887993	0
Payable to others		147904	392434
ISED		773012	0
UNIK Solutions		340000	0
Other Deposits	****	1573071	1271754
	otal	8983404	10027079

	I Then WW Law least	wm 5 6 8		
Schedule 5 Fixed Assets Fixed Assets Core	Cost as at 1.4.2007 (Rs.)	Additions / Adjustments (Rs.)	Less Sale / Adjustment (Rs.)	Cost as at 31.3.2008 (Rs.)
		` ,		
Land & Building	11209007	0	0	11209007
Furniture, Fixtures	11893185	85437	61309	11917313
A.C. Equipments & Water Cooler	1681208	.0	0	1681208
Film Projector & Stage Equipment	325173	0	0	325173
Data Processing Equipment	9498494	386952	0	9885446
Hostel & Mess Equipment	943706	0	0	943706
Internal Communication	1077649	825000	0	1902649
Library Equipment	1745672	0	0	1745672
Library Book (Core)	14774431	757877	0	15532308
Office Equipment	14106849	1067557	0	15174406
Vehicles	812284	376078	0	1188362
	68067658	3498901	61309	71505250
CUS - Furniture, Fixture & Office Equipment	2093106	187954	0	2281060
CUS - Library Books	815157	20700	0	835857
	2908263	208654	0	3116917
APPPA - Library Books	2307804	503084	0	2810888
APPPA - Furniture, Fixture & Office Equip.	2013009	1187811	0	3200820
	4320813	1690895	0	6011708
FCRA - Furnture, Fixture & Office Equip.	692849	149600	0	842449
Total	75989583	5548050	61309	81476324
Previous year figures	73444826	11982704	10130796	75296734
Schedule 6 Investments	Balance as at	Additions during the	Encashed during the	Balance as at
실하는 화장 생기가는 사람이 그리고 있다.	01.04.2007	year	year	31.03.2008
Smt. Kusum Tai Chavan Memorial Fund	(Rs.)	(Rs.)	(Rs.)	(Rs.)
	100000	•	0	100000
Annual School Prize Fund	37700	2000	0	39700
Staff Benevolent Fund	154100	0	4000	150100
Life Membership Fund	9279570	3325000	3050000	9554570
Corporate Membership Capital Fund	2691000	100000	0	2791000
Research Endowment Fund	3843790	3531290	3177090	4197990
Consultancy Support Fund	546900	24000	0	570900
Other Deposits	5100000	77963821	59581027	23482794
Infrastructure Development Fund	19619452	0	7057613	12561839
Nayudumma Memorial Science Foundation	500000	45000	0	545000
	41872512	84991111	72869730	53993893
F.D. with UCO Bank , FCRA Fund	2500000	2586781	2500000	2586781
Total	44372512	87577892	75369730	56580674

Schedule 7

**Current Assets, Loans and Advances** 

	As at 31.03.2008	As at 31.03.2007
	(Rs.)	(Rs.)
Cash & Bank Balances (as certified by Management)		
Cash in Hand	49034	23950
Postage Imprest	47005	44064
Imprest Revenue Stamp	200	200
Balance with Scheduled Banks		
In current accounts with UCO Bank	899377	680422
UCO Bank Saving Account	12002562	4459247
State Bank of India	257126	324533
UCO Bank - FCRA - Saving A/c.	4207326	2091704
Sub Total	17462630	7624120
Other Assets		
TDS Receivable	148174	21326
Loans & Advances to Employees	2914887	3239224
Deposits (with Desu, DDA etc.) & other receivable	166416	166416
Grand Total	20692107	11051086

	F	or the Year 2007-08	For the Year 2006-07
		(Rs.)	(Rs.)
Schedule 8			
Membership Subscription / Interest on Me	mbership Fu	nds	
SUBS Associate SUBS Corporate SUBS Student Membership SUBS Ordinary		35100 120000 3900 98300	40400 322300 6200 123140
Interest on : Corporate membership Capital Fund Life Membership Capital Fund		226874 997716	73811 309092
	Total _	1481890	874943
		For the Year 2007-08	For the Year 2006-07
Schedule: 9		(Rs.)	(Rs.)
Miscellaneous Receipts			
Interest on: - House Building Advance - Computer Advance - Conveyance Advance - Short-Term Deposits - LTC - Other Receipts - Sundry Creditors Written Back - Sale proceeds of Assets - Sale of Membership Forms - CGHS Recoveries - from Mess Contractor		39774 4180 77677 1056316 320 367389 754112 44010 82000 89000 17629	26004 4560 129883 750347 204 648055 0 39295 94485 85550 21275
	Total	2532407	1799658

		For the Year 2007-08	For the Year 2006-07
		(Rs.)	(Rs.)
Schedule 10			
Schedule 10			
Pay and Allowances - Core			
Faculty and Attached Staff		8527174	8220777
Office of Academic Activities		2240157	1383873
Library		3639294	3542471
Publications		1802869	1599233
Maintenance		2972293	2630467
Hostel		2222315	2188979
Administration		3382319	3625000
Membership		1074637	878831
Account & pension Cell		1945150	1459645
Research & Consultancy Unit		695675	628000
		817661	791201
Computer Centre		216838	0
Leave Reserve		254007	129337
Overtime Gratuity		276940	562952
Gratuity			
	To	tal 30067329	27640766

Schedule 11 Campus Maintenance

Campus Maintenance	F	or the Year 2007-08	For the Year 2006-07	
		(Rs.)	(Rs.)	
Repair & Maintenance		2868833	1581065	
Hostel Expenses		940017	779960	
Rents, Rates & Taxes		373380	382218	
Water & Electricity Charges		4122144	4217360	
Security Arrangements		711706	736031	
	Total	9016080	7696634	
	-			
Schedule 12 Administrative & Miscellaneous Expenses				
		2744501	1951423	
Travelling Expenses		292287	48274	
Local Conveyance Expenses		50000	50000	
Honorarium to Auditors		991266	1294943	
Printing & Stationery		1051274	1156991	
Telephones		613342	544996	
Postage & Telegram Repair, Maintenance & Running charges of Risogra	aph/			
Office/Project Equipments		1117820	1418498	
Liveries		91379	102642	
Conveyance Charges			155948	
Motor Car Expenses		206417	271711	
Essay / Case study prize		34750	53288	
Advertisement Expenses		303200	26700	
Amenties to Staff		18005	48000	
Bank charges		19553	13066	
Legal Charges		92366	204782	
Entertainment charges		120061	54368	
Misc. Expenses		1358156	1387439	
	Total	9104377	8783069	

#### Schedule A

Receipts and Payments Account of Maintenance Grant from Govt. of India and Internal Receipts

		For the Year I 2007-08	For the Year 2006-07
		(Rs.)	(Rs.)
Receipts:			
Opening Balance			
Unutilised Grant as at 1.4.2007		(12529054)	(8207781)
Maintenance Grant from DOP & T (Non-plan) recurring	15750000		18900000
Members Subscription	1481890		874943
Fee for Training Programmes	18810230		15453431
Net Income from consultancy Assignments	6170101		3328967
User Charges	14218155		7732741
Service Charges	1294931		1336580
Sale of Publications	943545		801594
Recovery of Overheads	3047812		4147267
Recovery for use of Risograph & other equipments	594335		702706
Miscellaneous Receipts	2532407		1799658
Transferred from Research Endowment Fund	350000		125000
Recovery of Loans & Advances from Staff	413337	65606743	429402
	Total	53077689	47424508
Payments:			
Pay & Allowances	30067329		27640766
Training Programmes	7579422		8749912
Research Studies / Seminars	44319		173631
Publications	864263		985516
Library Books, Periodicals, Binding & Equipment Charges	1727381		1763966
Branches Promotion Activities	662136		461570
Campus Maintenance	9016080		7696634
Administrative and Miscellaneous Charges	9104377		8783069
Assets Purchased from own Fund			
Payment to IAMR for cost of Building	0		2446956
Other purchase	266001		1115042
Payments of Loans & Advances to Staff	138000	59469308	136500
Closing Balance			
Excess of Payments over receipts		(6391619)	(12529054)
	Total	53077689	47424508

Annual Report

Schedule B

Peccints and Payments Account of Funds, Deposits and Advances

Receipts and Payments Account of Funds, Deposits a	nd Advances		
11000ipto and 1 ayrii		For the Year	For the Year
		2007-08	2006-07
		(Rs.)	(Rs.)
Receipts:	294900		943500
Life Membership Capital Fund (Sub)	294900		700191
Infrastructure Development Fund			6304
Staff Benevolent Fund	5233		12483
Research Endowment Fund	300762		300000
Corporate Membership Capital Fund	0		30436
Consultancy Support Fund	42739		1477
Annual School Prize Fund	3334		0
Nyadumma Memorial Fund	47507		11500
Amount payable to Faculty and Staff	111813		11500
Honorarium payable faculty/staff	159273		0
Amount payable to FCRA	0		0
Other deposits	301317		5516356
Sundry Creditors	0		150725
TDS Receivable	0		278134
Luxury Tax	48431		0
Adv. To Staff for Exp.	765346		0
T.A. Advance	163535	2244190	75642
Excess of Payments over Receipts		17373176	0
Total		19617366	8026748
Payments:	4700000		
Infrastructure Dev. Fund	4732966		10000
Nyadumma Memorial Fund	0		8600
Smt. Kusum Tai Shankar Rao Chavan Memorial Fund	5000		5000
Dr. V. Ramanamma Reddy Memorial Fund	0		163162
Mess Charges	11376		
Amount payable to FCRA	0		35365
Other /payments deposits	1653133		0
Fixed Deposit with Bank	12121381		6506604
Fixed Deposit with Bank FCRA	86781		0
Adv. To Staff for expenses	0		1199552
Project Advance	875736		0
TDS Receivable	116211		0
TDS Receivable FCRA	10637		0.
	4145	19617366	0
LTC Adv. To Employees			
Excess of Receipts over Payments  Tota		19617366	8026748
가는 말이 되어 하는 사람이 되는 사람이 되는 그 가게 되는 것이다.			

Annexure -1 (Refer. Sch. 3)

Receipts & Payments Account of Research Projects (Excluding FCRA Grants)	For the Year 2007-08 (Rs.)	For the Year 2006-07 (Rs.)
Receipts:		
Grant from Ministry of Urban Affairs and Employment	0.407	
70, Contro to Croat Cause (moraling care of the	2437	8583978
of Rs.42,409) Grant from Deptt. Of Personnel & Trainning for		
•	0000	6277000
	0947	10826900
	9605	14188379
	0000	
Centre for ICT & e-Governance 2052	4000	
	1643	9472262
	5194	9862961
	7500	148189
	0000 86271326	5000000
Excess of Payments over Receipts	3050446	5272042
Total	89321772	69631711
Payments:		
ayments.		
Centre for Urban Studies	7690772	7468626
APPPA (Non-plan)	8054795	6389262
APPPA Foreign & Field Visits	9496994	8813701
Other Programmes	8298953	16754492
Centre for Consumer Affairs	3237970	
Centre for ICT & e-Governance	1354093	
Research Project / Study from ICSSR	0	47039
Research Project / Studies	7509655	13088629
Consultancy Assignments	16174861	13050104
Other Programmes from DoP&T	96027	70853
Plan Grant from DoP&T	5495995	3949005
Total	67410115	69631711

Annexure -2 (Refer. Sch. 3)

Receipts and Payment Account of Grant from Ministry of Urban Affairs for CUS

	For the Year 2007-08 (Rs.)	For the Year 2006-07 (Rs.)
Receipts:		
Grant received during the year Sale of CUS Publications	9300000 32437	8543569 40409
Less: Paid to IIPA	<b>9332437</b> 4466017	<b>8583978</b> 5581369
Total	4866420	3002609
Payments:		
Pay & Allowances	4662082	4721692
Travel Expenses	27913	12903
Library Books & Periodicals	234353	222071
Acquisition of Computer Facilities & Repair	99762	70045
Training Courses	267000	395000
Miscellaneous & Contingencies Expenses	40940	52855
Printing & Stationery	23660	39556
Campus Maintenance	847874	485408
Printing of Publication	75049	117878
Water & Electricity	746765	714709
Overhead charges	665374	636509
	7690772	7468626
Less : Excess of Payment over Receipts	(2824352)	(4466017)
Total	4866420	3002609

Annexure- 3 (Refer. Sch. 3)

Receipts and Payment Account of Grant from DOP & TRG. for APPPA

		or the Year I	Eartha Voor
		2007-08	2006-07
		(Rs.)	(Rs.)
Receipts:			
Grant received during the year		7210000	6277000
Add: Unutilised balance		849208	961470
	Total	8059208	7238470
Payments:			•
Day 9 Alleumana		4469937	3134689
Pay & Allowances Honorarium		243360	236340
Library Books		503084	524215
Misc. Expenses		435528	509527
Printing & Stationery		561817	476732
Seminar		102003	72795
Tea / Coffee / Lunch		282629	319886
TA / DA		268626	205260
Infrastructure		1187811	909818
Excess of Receipts over Payments		4413	849208
	Total	8059208	7238470

#### Center for Consumer Studies

Annexure -	- 4
(Refer. Sch.	3)

Receipts and Payment Account of Grant	For the Year
From Ministry of Consumer Affairs	2007-08
	(Rs.)

## Receipts:

Grant received during the Year

750000	<u>U</u>

#### Payments:

Pay and allowance	301486
Library	97604
Miscellaneous	77536
Infrastructure	182129
Communication	3110
Publication	34840
Seminar/Workshop	413764
Training	2127501
Unutilised Balance	4262030
Total	7500000

#### Schedule 13

Significant Accounting Policies and Notes forming part of the Accounts.

#### (A) Significant Accounting Policies

1. a. Grants received for research projects/ consultancy assignments are not credited to Income and Expenditure Account but are accumulated in the Balance Sheet under the head Unutilised Grant Balances. Similarly expenditure incurred on research projects/ consultancy assignments are not debited to the Income and Expenditure Account but are charged to the respective Grant in the Balance Sheet under the head Unutilised Grant Balance. Only surplus /deficit on the research projects/ consultancy assignments is accounted for in the Income and Expenditure Account on the completion of the research projects/ consultancy assignments.

(Refer Para 4 of Notes to Accounts)

- b. Maintenance grant, fee for training programmes are accounted for on cash basis.
- c. Other Income & Expenditure are accounted for on Cash basis. The Financial Statements are prepared in respect of transactions at Delhi Office.
- 2. Overheads are charged to research projects annually on a fixed percentage basis by debiting project grants and credited to Income and Expenditure Account.
- 3. Fixed Assets have been stated at Cost.
- 4. No depreciation is charged on Fixed Assets.
- 5. Investment income and expenditure relating to capital funds are credited/debited to the respective Capital Fund.
- 6. Financial Assistance given to Branches is treated as expenditure in the year of payment.
- 7. The Foreign Currency transactions are translated at the rate prevailing on the date of transactions.

#### (B) Notes to Accounts:

1. Contingent Liabilities:

Service Tax Department has issued Notice to IIPA informing them that IIPA is liable to pay Service Tax from July 2003 onwards. However, in the opinion of IIPA provisions of Service Tax do not apply to it and has communicated the same to Service Tax Department. Consequently, neither payments nor provision for Service Tax has been made.

- 2. In some cases Investment Income and Income from Consultancy / Programmes has been accounted for net of the amount of Income Tax Deducted at Source.
- 3. Utilisation of Funds under the Accounts head "Unutilised Grant Balance" includes amount appropriated towards committed liability / expenditure.

- 4. Grant receivable includes amounts which are outstanding for recovery for more than 10 years.
- 5. Balances under Loan and Advances are subject to confirmation.
- 6. Cash collection by the different departments of the Institute is being accounted for as and when received in the Accounts Department.
- 7. a. Luxury Tax Collected amounting to Rs. 16,52,701/- is pending for deposit. However, Luxury Tax matter has been settled for the exemption of IIPA from the year 2007-08 onwards.
  - b. Current Liability includes Stale Cheques amounting to Rs. 2,57,446/- which are pending for adjustment.
- 8. In addition to the monthly salary, institute also pays exgratia to its staff / program staff, out of surplus of the Program / Grant Funds on completion of the project.
- 9. Previous year's figures have been re-grouped, re-cast and re-arranged wherever necessary.

T.N. Chaturvedi Chairman

B.P. Mathur Hony. Treasurer

B.S. Baswan Director & Member Secretary

Date: August 21, 2008

Place: New Delhi

#### UTILISATION CERTIFICATE

Certified that the Grant in Aid amounting to Rs.1,57,50,000/- was received during 2007-08 from the Government of India, Ministry of Personnel, Public Grievances and Pensions, Department of Personnel and Training, New Delhi, has been utilized (including loans and advances to staff) during the year.

Besides this, Institute has generated internal revenue of Rs.4,98,56,743/- during the year 2007-08 and the same has also utilized by way of adjustment of brought forward excess of expenditure over income of Rs.1,25,29,054/-carried from previous year i.e. 2006-07 and balance for Recurring Expenditure.

As indicated in Schedule No. A to the Receipts and Payments Accounts, Balance of Excess of Expenditure over Income as on 31.03.2008 amounting to Rs.63,91,619/- has been carried over for adjustment during the next Financial Year i.e. 2008-09.

It is also certified that against the total receipts of Plan Grant of Rs.60,50,995 (comprising of Unspent Balance of previous year Rs. 10,50,995/- and received during the year Rs. 50,00,000/-), an amount of Rs. 54,95,995 (including Rs. 28,87,993/- appropriated against amount payable to contractor) has been utilized during the year, leaving an unutilized balance of Rs.5,55,000/- as on 31.03.2008 to be utilized in the next financial year i.e. 2008-09.

Chartered Accountants

T.N. Chaturvedi Chairman B.P. Mathur Hony. Treasurer

B.S.Baswan Director & Member Secretary

Place: New Delhi Date: August 21, 2008

#### **AUDITOR'S REPORT**

To the Members Contributory Provident Fund – IIPA

We have audited the attached Balance Sheet of Indian Institute of Public Administration – **Contributory Provident Fund** as at 31<sup>st</sup> March, 2008 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material mis-statement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Further, we report that:

- (i) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
- (ii) In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
- (iii) The Balance Sheet and Income & Expenditure Account dealt with by these reports, are in agreement with the books of account;
- (iv) In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule 3), give a true and fair view in conformity with the accounting principles generally accepted in India:
  - a. In the case of the Balance Sheet, of the state of affairs of the Fund as at 31st March, 2008; and
  - b. In the case of the Income and Expenditure Account, of the Surplus for the year ended on that date.

Chartered Accountants

Place: New Delhi Date: August 21, 2008

Contributory Provident Fund Balance Sheet as at 31st March, 2008

	Schedule	As at 31.3.2008	As at 31.3.2007
		Rs.	Rs.
<u>Liabilities</u>			
Accumulated Balance Entitlement Undistributed Interest	1	5,168,424 654,495	6,376,819
Payable to G.P. Fund		2,197,730	505,432
Payable to Pension Fund		45,360	(37,000)
Payable to New Pension Fund	•	1,129	33,750
r dyddio to rrom r onesen			
	Total	8,067,138	6,879,001
A	Total		
Assets			
Investments	2	6,347,977	6,139,098
Balance with SBI		1,700,638	738,180
TDS Receivable		642	642
Amount Receivable from IIPA		17,881	1,081
		. =	
	Total	8,067,138	6,879,001
Accounting Policies & Notes to Account	nts 3		
Schedules 1 to 3 form an integral part	of the Accounts		
As per our report of even date for Thakur, Vaidyanath Aiyar & Co.			
Chartered Accountants			
	•		
	Member Secretary	Me	mber
(R. Sinha) Partner	(Registrar, IIPA)		Association)
Pattie	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
	Member	Hony. Treasurer	Chairman
	Executive Council	IIPA	(Director, IIPA)
	Director (Trg.)	Director (Fi	nance - Pers)
	DOP & T		Home Affairs
Place : New Delhi			
Dated : August 21, 2008			

## Contributory Provident Fund Income & Expenditure for the year ended 31.3.2008

		Year ended 31.3.2008 Rs.		Year ended 31.3.2007
Income		1/5.		Rs.
Interest	546,993		489,544	
Less: Premium	17,118	529,875	12,975	476,569
		529,875		476,569
Expenditure		Wilders and the second		<del></del>
(a) Interest Credited to:				
- Members Contribution	257,522		289,160	
- Employer's Contribution	122,646		159,358	
- EPF for Employee & Employer		380,168	215	448,733
(b) Bank & Postal Charges		644		463
Overally MD C 10 C		380,812		449,196
Surplus/(Deficit) for the year		149,063		27,373
Undistributed Interest from previous year Undistributed interest carried		505,432		478,059
forward to the Balance Sheet		654,495		505,432
Accounting Policies & Notes to Accounts Schedules 1 to 4 form an integral part of the	3 Account			
As per our report of even date for Thakur, Vaidyanath Aiyar & Co.				

for Thakur, Vaidyanath Aiyar & Chartered Accountants

(R. Sinha) Partner

Member Secretary (Registrar, IIPA)

Member (IIPA Staff Association)

Member Executive Council, IIPA

Hony. Treasurer

Chairman (Director, IIPA)

Director (Trg.) DOP & T Director (Finance - Pers) Ministry of Home Affairs

Place: New Delhi Dated: August 21, 2008

## **Contributory Provident Fund**

#### Schedule - 1

Schedule - i				
	Members Contribution	Employers Contribution	Total as on 31.03.2008	Total as on 31.03.2007
	(Rs.)	(Rs.)	(Rs.)	(Rs.)
Accumulated Members' Entitlement				
Opening Balance (as per last A/c)	4,068,566	2,308,253	6,376,819	5,422,177
Contribution during the year	1,009,324	469,297	1,478,621	505,909
Interest credited @ 8.0%p.a.	257,522	122,646	380,168	448,733
Total:	5,335,412	2,900,196	8,235,608	6,376,819
Less : Final Payment	1,759,885	1,274,298	3,034,183	
Less : Transferd to New Pension Fund	21,213	11,788	33,001	
	3,554,314	1,614,110	5,168,424	6,376,819

## Schedule - 2

#### Investments

	As at 31.03.2008	As at 31.03.2007
	(Rs.)	(Rs.)
Special Deposit Scheme SBI		856,586
Bonds of GSRTC	420,000	600,000
Central Govt. Securities	3,792,512	3,302,512
IDBI Suvidha Fixed Deposits	300,000	300,000
A.P.Power Finance Corpn.		400,000
HUDCO	510,000	300,000
Post Office Jaipur	300,000	300,000
FDR with UCO Bank	1,025,465	80,000
Total	6,347,977	6,139,098

#### Contributory Provident Fund

#### Schedule - 3

#### Accounting Policies and Notes to the Accounts:

#### A. Accounting Policies

- 1. Account of the Fund has been prepared on cash basis.
- 2. Investments are stated at cost less premium.

#### B. Notes to Accounts

- 1. Institute is contributing towards Employers' Contribution @ 10% of the Basic Pay plus Dearness Pay (DP).
- 2. Balances of advances to members are subject to confirmation.
- 3. Central Government had implemented a "New Pension Scheme" applicable for its own employees from 1.1.2004 onwards. Executive committee of IIPA had also decided in the meeting held on 26.10.2006 to introduce such "New Pension Scheme" and would be applicable from 1.1.2004 onwards. In terms of such decision a New Pension Scheme has been introduced by the IIPA and accordingly a sum of Rs. 33,001/- wrongly deposited into Contributory Provident Fund has been transferred to New Pension Scheme for which accounts is yet to be prepared.
- 4. Amount payable to G.P. Fund Rs. 21,97,730/- represents Investment of G.P. Fund credited to the Contributory Provident Fund Account.
- 5. Account of IIPA with main account is yet to be reconciled.
- 6. Previous year figures have been rearranged / regrouped wherever considered necessary.

Member Secretary (Registrar, IIPA) Chairman (Director, IIPA)

## **AUDITOR'S REPORT**

To the Members
General Provident Fund – IIPA

We have audited the attached Balance Sheet of Indian Institute of Public Administration – General Provident Fund as at 31st March, 2008 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material mis-statement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Further, we report that:

- (i) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
- (ii) In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
- (iii) The Balance Sheet and Income & Expenditure Account dealt with by these reports, are in agreement with the books of account;
- (iv) In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule 3), give a true and fair view in conformity with the accounting principles generally accepted in India:
  - c. In the case of the Balance Sheet, of the state of affairs of the Fund as at 31<sup>st</sup> March, 2008; and
  - d. In the case of the Income and Expenditure Account, of the Surplus for the year ended on that date.

Chartered Accountants

Place: New Delhi Date: August 21, 2008

General Provident Fund Balance Sheet as at 31st March, 2008

	Schedule	As at 31.3.2008 Rs.	As at 31.3.2007 Rs.
<u>Liabilities</u>			
Accumulated Entitlement	1	60,422,944	54,874,414
Undistributed Interest (As per Income & Expenditure A/c)		3,606,136	3,142,317
	Total	64,029,080	58,016,731
Assets Investments	2	57,561,943	54,712,168
Balance with SBI		2,015,146	2,325,583
Advances to Members		1,328,585	1,015,980
Amt. Receivable from Pension Fund		925,676	•
Amt. Receivable from C.P. Fund		2,197,730	37,000
Amit. Receivable from O.1.1 and	Total	64,029,080	58,090,731
Accounting Policies & Notes to Acco	ounts 3	Charles and the second	
Schedules 1 to 3 form an integral pa	rt of the Accounts		
As per our report of even date for Thakur, Vaidyanath Aiyar & Co. Chartered Accountants			
(R. Sinha) Partner	Member Secretary (Registrar, IIPA)		ember Association)
	Member Executive Council	Hony. Treasurer IIPA	Chairman (Director, IIPA)
	Director (Trg.) DOP & T		nance - Pers) Home Affairs

Place: New Delhi Dated: August 21, 2008

## General Provident Fund Income & Expenditure for the year ended 31.3.2008

		Year ended 31.3.2008 Rs.	Year ended 31.3.2007 Rs.
Income			
Interest	4,929,063		
Less: Premium	121,604	4,807,459	4,186,946
	Total:	4,807,459	4,186,946
<u>Expenditure</u>		<del>annon a territori de la recensión de apolitica de c</del> ito de apolitica de la compansión de la compansión de la compa	
(i) Interest Credited to:			
Members Contribution		4,341,666	3,923,851
(ii) Bank Charges		1,974	1,767
	Total:	4,343,640	3,925,618
Surplus for the year		463,819	261,328
Undistributed Interest balance from	n previous year	3,142,317	2,880,989
Total Undistributed interest carried			
forward to the Balance Sheet		3,606,136	3,142,317
Accounting Policies & Notes to Ad Schedules 1 to 3 form an integral			
As per our report of even date			
for Thakur, Vaidyanath Aiyar & Co. Chartered Accountants			
(R. Sinha)	Member Secre	etary	Member
Partner	(Registrar, III	PA) (IIPA S	taff Association)
	Member	Hony. Treasurer	Chairman
	Executive Council, IIPA	IIPA	(Director, IIPA)
	Director (Trg.)		(Finance - Pers)
	DoP & T	Ministry	of Home Affairs
Place : New Delhi			

Dated: August 21, 2008

## **General Provident Fund**

## Schedule - 1

## **Accumulated Members' Entitlement**

	Year ended 31.03.2008	Year ended 31.03.2007
여러 발생 나는 문의 경험하다고 먹다	(Rs.)	(Rs.)
Opening Balance (As per last A/c)	54,874,414	50,643,944
Contribution during the year	7,262,295	7,215,870
Interest credited	4,341,666	3,923,851
Less:	66,478,375	61,783,665
Settlement of Members' Accounts		
	2,275,746	2,280,651
Non Refundable Advances	3,779,685	4,628,600
Total	60,422,944	54,874,414

## **General Provident Fund**

## Schedule - 2

Investments

investments	As at 31.03.2008 (Rs.)	As at 31.03.2007 (Rs.)
A Special Deposit Scheme SBI	8,724,356	10,687,667
B <u>Other Investments</u>		
i RBI Securities (25% Category) Investment with Post Office	26,214,214 1,200,000	23,116,214 1,200,000
ii State Govt. Bonds (15% Category)		
MKVDC Bonds AP Power Fin. Corp. Ltd. Bonds VIDC WBIDFC Ltd. S.L.(MP) K.S.G. Securities S.L. (GUJ.) S.L. (UP) SBI DFHI SDL (UP)  iii Public Financial Institution etc. Bonds	1,000,000 700,000 1,400,000 792,025 500,000 966,330 2,500,000 1,260,000	1,000,000 800,000 700,000 1,400,000 792,025 500,000 291,330 2,500,000 900,000
(40% Category) ICICI Bonds IDBI Bonds HUDCO GSRTC	1,100,000 7,150,000 490,000	2,700,000 1,100,000 4,300,000 700,000
iv Pvt. Sector Bonds (10% Category)		
STDR with UCO Bank	3,565,018	2,024,932
Total	57,561,943	54,712,168

59

#### General Provident Fund

#### Schedule - 3

Accounting Polices and Notes to the Accounts.

#### A. Accounting Policies

- 1. Account of the Fund has been prepared on cash basis.
- 2. Investments are stated at cost less premium.

#### B. Notes to the Accounts

- 1. Balances of advances to members are subject to confirmation.
- 2. Members of the Fund are contributing @ 6% of the Basic Pay plus Dearness Pay (DP).
- 3. Amounts receivable from C.P. Fund amounting to Rs. 21,97,730/- represents investment amount deposited in the bank account of Contributory Provident Fund.
- 4. Previous year figures have been rearranged / regrouped wherever considered necessary.

Member Secretary (Registrar, IIPA) Chairman (Director, IIPA)

## **AUDITOR'S REPORT**

To the Members Pension Fund – IIPA

We have audited the attached Balance Sheet of Indian Institute of Public Administration – **Pension Fund** as at 31<sup>st</sup> March, 2008 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material mis-statement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

## Further, we report that:

- (i) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
- (ii) In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
- (iii) The Balance Sheet and Income & Expenditure Account dealt with by these reports, are in agreement with the books of account;
- (iv) In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule 3), give a true and fair view in conformity with the accounting principles generally accepted in India:
  - a. In the case of the Balance Sheet, of the state of affairs of the Fund as at 31st March, 2008; and
  - b. In the case of the Income and Expenditure Account, of the Surplus for the year ended on that date.

Chartered Accountants

Place: New Delhi Date: August 21, 2008

Annual Report

## Pension Fund Balance Sheet as at 31st March, 2008

	Schedule	As at 31.3.2008	As at 31.3.2007
		Rs.	Rs.
Liabilities			
Fund Balance	1	114,748,639	112,674,191
Amount payable to GP Fund		925,676	<b>-</b>
Amount payable to New Pension Fund		21,576	
Total		115,695,891	112,674,191
Assets			**************************************
Investments	2	110,603,150	107,090,150
Recoverable from :			
UP Co-op.Spinning Mills Fed. Ltd.		2,000,000	2,000,000
C.P. Fund		45,360	33,750
TDS Receivable		40,427	40,427
Balance with SBI		3,006,954	3,509,864
Total		115,695,891	112,674,191
Accounting Policies & Notes to Accounts	3		AND THE PROPERTY OF THE PROPER

Schedules 1 to 3 form an integral part of the Accounts

As per our report of even date for Thakur, Vaidyanath Aiyar & Co. Chartered Accountants

V::		$\cdots$	~~	•••	~	 	 **
m	0		-				
R.	0	11111	a)				

Partner

Mem	ber	Se	cret	ary
(Re	gist	rar-	IIP/	۹)

Member (IIPA Staff Association)

Member	
<b>Executive Coun</b>	cil-IIPA

Hony. Treasurer IIPA

Chairman (Director-IIPA)

Director	(	Tr	g.)
DOP	&	T	100

Director (Finance - Pers) Ministry of Home Affairs

Place : New Delhi Dated : August 21, 2008

**Pension Fund** 

Income & Expenditure for the year ended 31.3.2008

		Year ended 31.3.2008 Rs.	Year ended 31.3.2007 Rs.
Income		113.	
Interest Income			
Interest Received during the year Less: Premium and interest paid on	8,581,056		
purchase of Govt. Securities	34,626	8,546,429	8,902,344
	Total - A	8,546,429	8,902,344
Expenditure  (As a satisfied by the Management)			
(As certified by the Management)		415,317	3,125,964
Commuted Value of Pension		6,966,655	6,321,794
Payments of Monthly Pension		2,627	4,915
Bank Charges	Total - B	7,384,599	9,452,673
Ourselve IDefinit for the year	(A-B)	1,161,830	(550,329)
Surplus/Deficit for the year	(A-D)	38,502,456	39,052,785
Surplus from previous year		39,664,286	38,502,456
Carried to Balance Sheet	A = = = = = = = = = = = = = = = = = = =	33,007,200	
Accounting Policies & Notes to the	Accounts - 3		
Schedules 1 to 3 form an integral pa	art of the Acco	unts	
As per our report of even date for Thakur, Vaidyanath Aiyar & Co. Chartered Accountants			
(R. Sinha) Partner		r Secretary trar, IIPA)	Member (IIPA Staff Association)
Exe	Member ecutive Counc	Hony. Tre il, IIPA IIPA	
	Director (Trg		(Finance - Pers) of Home Affairs
Place : New Delhi			

Dated: August 21, 2008

Annual Report

#### **Pension Fund**

## Schedule - 1 Fund Balance

rund balance		Year ended 31.03.2008 (Rs.)		Year ended 31.03.2007 (Rs.)
Govt. Grant		55,071,000		55,071,000
Transfer of Employer's Share				
from CPF - B/F	19,100,735		18,808,545	
Add: Pension Contribution in respect of Staff on Deputation	912,618	20,013,353	292,190	19,100,735
Add: Transferred from				
Income & Expenditure A/c		39,664,286		38,502,456
Total:		114,748,639	ranga. Ngganara	112,674,191

#### **Pension Fund**

## Schedule - 2

Investments

As at 31.03.2008 (Rs.)	As at 31.03.2007 (Rs.)
7,968,774	7,968,774
43,443,588 12,600,000 6,000,000	42,415,588 12,600,000 6,000,000
1,000,000 490,000 1,279,425 2,044,000 3,240,150 369,815 240,000	1,000,000 700,000 1,279,425 2,044,000 3,075,150 369,815
4,000,000 11,100,000 9,650,000 140,000	4,000,000 11,100,000 8,300,000 200,000
4,037,398 3,000,000 110,603,150	3,037,398 3,000,000 <b>107,090,150</b>
	31.03.2008 (Rs.)  7,968,774  43,443,588 12,600,000 6,000,000 1,000,000 1,279,425 2,044,000 3,240,150 369,815 240,000  4,000,000 11,100,000 9,650,000 140,000 4,037,398



#### Pension Fund

#### Schedule - 3

#### Accounting Policies and Notes to the Accounts.

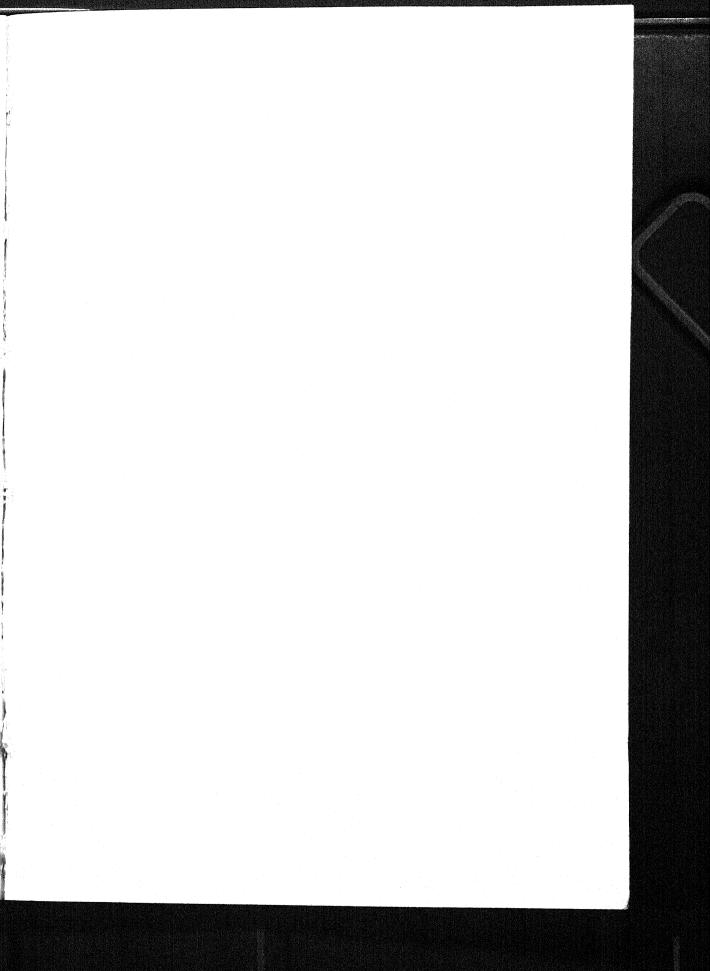
#### A. Accounting Policies

- 1. Account of the Fund has been prepared on cash basis.
- 2. Investments are stated at cost less premium.

#### B. Notes to the Accounts

- 1. Recoverable amount from U.P. Co-operative Spinning Mills Federation Ltd. represent Investment of Rs. 20,00,000/- which was matured in the year 2003-04 but such amount is still pending for recovery from the company.
  - Further, Investment scrips of the above Investment of Rs. 20,00,000/- has not been obtained by IIPA since inception.
  - Said company (i.e. U.P. Co-operative Spinning Mills Federation Ltd. ) has also been in default of payment of interest from Dec. 2000 onwards.
- 2. Claim for the recovery of TDS recoverable amount of Rs. 40,427/- is yet to be made.
- 3. Central Government had implemented a "New Pension Scheme" applicable for its own employees from 1.1.2004 onwards. Executive Committee of IIPA had also decided in the meeting held on 26.10.2006 to introduce such "New Pension Scheme" and would be applicable in IIPA from 1.1.2004 onwards. In term of such decision a New Pension Scheme has been introduced by the IIPA. A sum of Rs. 21,576/- wrongly deposited in this old pension fund is payable to New Pension Scheme for which accounts is yet to be prepared.
- 4. Previous year figures have been rearranged / regrouped wherever considered necessary.

Member Secretary (Registrar, IIPA) Chairman (Director, IIPA)











## INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

I.P. Estate, Ring Road, New Delhi-110002

Phone: 011-23702400; Fax: 011-23702440, 23356528

email: iipaitc@nda.vsnl.net.in, trgiipa@bol.net.in

Website: www.iipa.ernet.in

New United Process, New Delhi; nup1972@gmail.com